TOWN OF CAMDEN, MAINE

MUNICIPAL BUDGET



JULY 1, 2025 - JUNE 30, 2026

Office of:

Town Manager Tax Assessor Tax Collector Town Clerk Treasurer Code Officer Finance Director Harbor Clerk

Feb. 25, 2025

Camden Select Board Camden Budget Committee 29 Elm Street Camden, ME 04843

Dear Committee Members and Select Board:

In accordance with the Camden Town Charter, Article VI Section 3, I am pleased to submit my proposed Fiscal Year 2025-2026 Budget for the Camden General Fund for your review. This budget is for municipal services only but includes information on the bottom-line assessments for Midcoast Solid Waste and Knox County. It does not include the Town's assessments for the school districts (SAD #28 and Five Town CSD), or the Town's special revenue funds: Wastewater, Opera House, Snow Bowl, and Paid Parking Program.

Introduction

Building the FY26 General Fund budget while minimizing the impact on taxpayers, has been exceedingly difficult this year. New debt service obligations coming due in FY26 have added almost \$147,000 to the budget from FY25. If all the requests made by community members, committees, and department heads were included in the FY26 budget, and we committed to funding all the much-needed capital repairs to buildings, grounds, and infrastructure; as well as the purchase of capital equipment, we would be facing a 21% budget increase over FY25. Recognizing that such an increase would be untenable and too burdensome on taxpayers in a single year, town staff collaborated, prioritized and sacrificed to bring you a budget that reflects a net increase of 5.4% over FY25.

The largest drivers of this year's budget increase, in addition to debt service, include the addition of two positions in the Fire/EMS Department to transition the service to 24-hour shifts and one position in the Parks and Recreation Department, as well as important capital projects and equipment purchases. Costs to deliver services continue to increase along with the cost of capital projects, namely facility repairs/renovations and infrastructure replacement. All the while, the condition of our facilities and infrastructure deteriorate. This problem will continue to be exacerbated by extreme weather events caused by climate change. Compounding this year's budget conundrum is the persistent need for additional human resources to both manage upgrades and perform ongoing maintenance of our facilities and infrastructure, and to meet increased expectations and demands for municipal services, communication, and public engagement. Despite the need, the consequences of keeping the increase to our budget modest this year will be a reduction in personnel in some areas, which equates to a reduction in services across several town departments.

The budget before you addresses what I, as the Town Manager, see as our most pressing issues and opportunities for the present. This budget also best positions the Town for the future, based on feedback I've received from department heads, the Select Board and community members. However, this budget certainly does not address all our challenges and opportunities. For example, we have a backlog of more than \$25 million in capital projects for



Town Office

P.O. Box 1207 29 Elm Street Camden, Maine 04843 Phone (207)236-3353 Fax (207)236-7956 http://www.camdenmaine.gov facilities, grounds and the harbor, \$2.5 million in capital equipment needs, and \$21 million in public infrastructure projects that need to be addressed. To keep on schedule with maintaining all our facilities and infrastructure, there are more than \$6,500,000 worth of projects in FY26 alone that should be addressed. I appreciate that it is not realistic to saddle taxpayers with the burden of this debt service. Therefore, wants must be subordinated for needs, and we must be cognizant now, and into the future, that there will be consequences for choosing not to address certain needs.

With the above in mind, I once again would like to emphasize that our annual budget is the foundational policy we set as a community; virtually all other policy decisions in the upcoming financial year will be subject to this budget. For this reason, we must keep the broader goals we want to achieve in perspective. The budget process gives us the opportunity to have discussions about who we are as a town, what we value, and the priorities we set that will determine our short and long-term goals and direction as a community. I appreciate the complexity that understanding a municipal budget can create a temptation to focus on specific line items. However, it's important at this level of decision-making to stay focused on the policies, programs, projects and levels of service we desire as a community.

My major goals for the FY26 budget are as follows:

- 1. Finalize the transition of the Fire/Emergency Medical Services Department to 24-hour shifts and work with our private EMS provider to deliver EMS from the Camden Public Safety building to Camden residents as well as our neighbors in Lincolnville and Hope. This will require investing in recruiting and hiring two new Fire/EMS personnel, along with continuing education and training. By partnering with Northeast Mobile Health Services to deliver EMS we can delay both the need to purchase an ambulance and hire the additional staff required to run our own independent EMS department. Additional cross-trained firefighter/EMTs-paramedics will also contribute to improving the continuity of services for fire department. As the Town prepares for a future where we continue to experience back-to-back disasters from extreme weather, the role of cross-trained emergency services personnel is becoming increasingly important.
- To prioritize the most urgent capital upgrades/repairs to facilities and grounds and capital equipment purchases. I am recommending self-funding, Tax Increment Financing funding, or externally financing the following capital projects and equipment purchases:*

Self-Funded	TIF-Funded	Financed
Police Cruiser	Opera House rigging	Public Safety Building upgrades
	replacement	
Public Works Facility paving	Opera House lighting	Town Office HVAC System
	replacement	replacement
Curtis Island Lighthouse cap	Public Landing restroom	Purchase of 2 Plow Trucks
repair	replacement	
Laite Beach shoreline	Chamber Building repairs	
stabilization		
Library Capital Improvements:		
Building repointing and carpet		
replacement		

*Repairs to the gable-end (window) wall of the Snow Bowl lodge, and replacement of the rental/ticketing building in conjunction with ADA access will be proposed as a separate borrowing question to voters.

The following projects were requested for FY26, but are not recommended to be funded in order to keep increases to both FY26 and future budgets as low as possible:

- Sagamore Farm Solar Array purchase
- Curtis Island caretaker's cottage roof replacement

- Fire Engine 5 replacement purchase
- Tannery Park Master Plan funding
- Laite Beach long-term shoreline stabilization plan funding

The following projects have or are quickly rising to the level of being critical, but have also not been recommended to be funded in FY26:

- Public Works sand and salt shed replacement
- Public Works garage and facility replacement and major renovation
- Town Office ADA upgrades
- Laite Beach public restroom replacement and remodeling
- Curtis Island significant repairs (lighthouse, caretaker cottage, and sheds)
- 3. Work on a plan to appropriately staff and fund the maintenance of grounds and equipment for the Parks and Recreation Department. The four-season operational impacts of the Snow Bowl Redevelopment, namely the increased maintenance required for equipment (mowers, vehicles, chairlifts, snowmaking, groomers, etc.) and the expanded trail system, were not factored in. Additionally, staffing and increased maintenance costs were not right-sized to meet the expanded maintenance workload and costs that came with expanded trails and use. As a result, the current year-round Parks and Recreation staff have struggled to provide the necessary ongoing annual maintenance on Ragged Mountain, as well as the maintenance of the Town's entire network of public open space. The addition of a full-time position and increased funds to the budget for the maintenance of grounds, buildings and equipment makes progress toward correcting this imbalance that was created with the Redevelopment nearly 10 years ago.

Budget Overview

I have prepared a budget that will meet the goals identified above for FY25 with a 5.4% net increase over the past financial year. This budget proposes an overall increase to expenditures of 18.77%. Anticipated non-property tax-based revenues have also increased by 32.7%.

It should be noted that I have included a 3% cost of living adjustment for all Town departments, which is in line with the Federal Social Security COLA adjustment at the time this budget was prepared. This is also consistent with the Town's newly revised and adopted Personnel Policy, which now specifies the annual COLA to be consistent with the Social Security Index as of Jan. 1 of the calendar year the budget is prepared in. The Town's health insurance premium has increased by 10%, which is a result of the Town now being a "rated group," in which 25% of the premium is calculated by factoring in the experience of Town of Camden employees.

I have included a total of \$1,150,000 of "Use of Surplus" funds in the estimated revenues, which includes, in addition to generally off-setting increases in expenses, capital reserves and capital equipment purchases. I am also proposing to use \$997,850 in proceeds from the downtown TIF district to off-set the costs of:

- 1) The Opera House assessment to the Town (the balance between the cost of the Opera House and the revenue it generates from rentals and productions);
- 2) Replacement of the stage rigging and lighting in the Opera House;
- 3) Replacement and relocation of the public landing restrooms to the former Chamber of Commerce building and improvements to the town-owned building;
- 4) The Planning and Development Department.

All the above projects and/or expenses are specified as allowable uses of the TIF in the 2014 amended TIF development program.

Additionally, \$1,766,000 in borrowing is being proposed to fund the purchase of plow trucks, replacement of the broken Town Office HVAC system, and major renovations to the Public Safety building to accommodate the 24/7 workforce.

General Government:

The <u>Administration/Finance</u> Department shows an overall decrease of 4.6%, which is largely driven by reducing a full-time position in the Clerk's Office to part-time. The impact of reducing this position from full-time to part-time is that the Clerk's Office will close at noon on Fridays.

Included in the <u>Capital Reserves</u> budget is \$20,000 for accrued benefits, which is paid out to employees with leave that has not been taken upon retirement or separation, and \$10,000 in Paid Medical Family Leave to be in compliance with a new State Statute that was scheduled to take effect this year, but has been delayed until the rule-making around this program is complete.

<u>Interdepartmental Initiatives & Professional Services</u> has decreased by 5.6%, which is largely due to a decrease in funding for traffic calming. Funds allocated toward traffic calming in FY25 have yet to be spent and can be carried forward to FY26 projects. Additional funding for bond counsel and contract professional services has been budgeted in recognition of the proposed borrowing and additional need for architectural services, respectively.

<u>Insurance</u> (including property and casualty, workers' compensation and unemployment) are increasing by 19.7%, which is largely due to a premium increase for property and casualty insurance and workers' compensation insurance. The increased premium is largely a result of increases in workers' compensation claims.

The <u>*Planning/Codes/Development/Assessing*</u> department's expenses have increased by 3.4%, which is in line with across the board wage and benefits increases.

There is a 23.2% increase in the <u>Information Technology</u> budget, largely driven by increases to the managed services contract. As described last year, the Town is close to the point of needing a dedicated IT position to manage our IT needs, which would reduce the amount of contract services required, but would not eliminate the need for a managed services contract. Additional funding for GIS has also been included due to the need for the development of additional data layers. The need for GIS capabilities for planning, data analysis, and data management across numerous departments is becoming increasingly critical.

\$10,000 for IT Reserves has been included in the Capital Reserves budget for any unanticipated IT related expenses.

The Opera House <u>Town Office</u> building budget has increased by 8.4%, which is wage- and benefits-related (25% of the assistant opera house director and 50% of the custodian wages and benefits are included in this budget).

The HVAC system in the Town Office is broken and must be replaced, which is a Capital Improvement Project that has been budgeted for and is proposed to be financed. This will be a fairly significant project because the most recent air conditioning and air exchange system was never completed to any plan, and must therefore be designed and rebuilt.

Public Safety:

The <u>Police Department</u> budget reflects an 8.6% increase, which is largely attributable to wage increases. This will be the first year of a new Police Union contract. To keep costs down, one patrol position is not budgeted for in FY26. Alternatively, the Department Head column shows a fully staffed scenario.

The Police Department Is not proposing to purchase a cruiser for FY25, but is proposing to allocate \$30,000 in reserve funds, or roughly half the cost of purchasing and equipping an electric cruiser.

There is a 16.3% decrease in the cost of <u>*Dispatch*</u> services, which is provided by Knox County Regional Communications.

The combined <u>Fire/EMS</u> budget is increasing by 35.8%. As described earlier, this is largely driven by the inclusion of two new staff members, which in addition to providing full time fire coverage, enables Camden to enter into a formal partnership with NEMHS to provide transporting EMS response from Camden's Public Safety building to residents of Camden, Lincolnville and Hope. This is the most cost-effective model for maintaining 24/7 ambulance coverage to our three-town region, which otherwise faced the prospect of another significant cost increase for contract EMS service after our regional consortium lost the Town of Rockport. Additionally, the proposed model with Northeast Mobile Health Services maintains the cost-sharing between Camden, Lincolnville and Hope, allows Camden to transition to a 24/7 fire/EMS service while better utilizing Camden's firefighter/EMS personnel who provide half of the staff support for the ambulance, and does not require Camden this year to incur the capital expense of purchasing an ambulance.

In addition to the operational costs above, the <u>Capital Improvement Program</u> budget also includes funding to modify the Public Safety Building to include sleeping quarters for fire/EMS staff. This project will require financing.

The <u>Public Safety Building</u> budget has increased by 9.6%, which is driven by increases across the board in maintenance costs to the building.

The *Hydrant Assessment* is increasing by 4.5% due to Maine Water rate increases.

The <u>Street Light</u> budget proposes a 31.7% decrease due to decreased costs for downtown streetlight maintenance.

Public Works:

The <u>Public Works, Highway, Parking Lots, Tree Program and Dams</u> budget has increased by 11.4%. This is largely driven by the inclusion of a position being shared with the Wastewater Treatment Plant and Midcoast Solid Waste. The Town's General Fund will be reimbursed 75% from both Wastewater and MCSW for this arrangement. Otherwise, this budget has increased negligibly from FY25.

In the <u>Capital Improvements</u> budget, \$316,000 in funding has been allocated for purchasing plow trucks. Much of the Town's Public Works equipment is in poor condition, frequently breaks down and requires time-consuming and costly repairs, and therefore, needs to be replaced over the next five years.

Health & Welfare:

The 67.8% decrease in the <u>Community Services</u> budget stems from the removal of the Community Liaison Support contract position with Volunteers of America. This position was partially funded by the City of Rockland and was intended to provide support to both the Police Department and Town Manager's Office through the General Assistance program. However, Rockland has decided to no longer fund this position, and we are looking at alternative models to provide this service through the Fire/EMS Department.

Leisure Services:

The *Camden Public Library* Board of Trustees has requested a 0.7% operating expenses increase from FY25. A line has been added to the Library's budget for Capital Projects with funding of \$150,000. This includes \$100,000 for repointing the building, with an additional \$300,000 anticipated to be funded by FEMA, and \$50,000 to replace the water damaged carpet, with an additional \$50,000 to be matched through private donations.

The <u>Harbor</u> budget increases by 10%, which can be attributed to increased maintenance costs for the current public restrooms and the former Chamber of Commerce building, which was turned back over to the town in January.

I have allocated \$25,000 for Harbor Projects in the Capital Reserve budget.

The <u>Parks and Recreation</u> budget has increased by 6.6%. This is due to the addition of a new position and increased funding for grounds, building and equipment maintenance. The Snow Bowl/Parks and Recreation staffing levels were not increased post-redevelopment, despite significant increases in year-round infrastructure and mountain maintenance, which is the purpose of this new position. Originally, the Parks and Recreation Director requested an additional two part-time positions, which is a true reflection of what is necessary to maintain the mountain and all Camden's public open spaces outside the winter season. However, I am not recommending funding two positions in order to keep the overall budget increases down. The past three winters are the first post-pandemic years. Despite very favorable weather conditions over the past year, it remains difficult for the Snow Bowl to turn a profit while also keeping season pass and ticket prices low. In order to better plan for the financial realities of the Snow Bowl the Budget Committee may want to consider an operational subsidy from the Town to the Snow Bowl, akin to the Opera House.

I have included \$25,000 in the <u>Capital Reserve</u> budget for the Snow Bowl for any unanticipated equipment or facility expenses.

While I have not included any Snow Bowl projects in the <u>Capital Improvement</u> budget, the gable end (window) wall and the second 30+-year-old temporary building for public rental equipment and ticketing services must be replaced. We are currently awaiting plans that would tie in the repairs to the gable end wall with replacement of this building, which also allows for ADA access to the lodge. The plans and cost estimates will be ready in time to be included on the June ballot as a stand-alone question for voters to decide.

Note: The Parks staff take care of mowing and cleaning town cemeteries, as well as mowing and assisting with fall and spring cleanup of Harbor Park. The cost of the Harbor Park mowing is offset with revenue from the Library budget and the Town receives funding from the Cemetery Association to maintaining the Mountain View and Oak Hill cemeteries grounds.

Debt, Capital, Contingency:

<u>Debt Service</u> payments are separated by *Principal and Interest*, according to accounting standards. For your review, I have included information on all bonds and capital leases as well as an analysis of the proportion of debt allocated to different projects/types of expenses (infrastructure, equipment, facilities, etc) as well as when the debt retires. Of note, The debt for the streetlight buyout and LED replacement is being retired this year and in FY27 the Town will retire significant debt from both the Tannery demolition and Rawson Avenue pump station upgrade. However, debt service payments for capital equipment purchases, which includes the groomer for the Snow Bowl, and the replacement building at the Snow Bowl, and the \$12,500,000 infrastructure bond anticipation note, as well as the borrowing have been included in this budget, and have increased the Town's annual debt service payments by 123.7% over FY25. This will continue to increase significantly as the Town completes more infrastructure upgrades would be leveraged through federal grants, which is looking increasingly unlikely as it relates to local road and sewer redevelopment projects.

I have explained in detail the <u>Capital Reserves and Capital Improvements</u> budgets throughout the body of this budget message. One note is the \$40,000 allocated to river/habitat restoration, which will be used as matching funds toward the Megunticook River Project, which is largely funded through a \$1.6 million grant from the National Fish and Wildlife Foundation. Initially, major elements of this project were anticipated to be complete by November

2024. However, requests from residents for additional community engagement and outreach impacted the grant budget and will likewise require additional matching funds from the Town.

Conclusion

The FY26 budget has been notably difficult to develop. I reiterate that there is a major backlog of planning, infrastructure, and facilities projects that are important but, in my opinion, do not rise to the top of the collective list of priorities when evaluated in the broader context of balancing the Town's needs with minimizing budget increases and their impact on taxpayers.

I would like to thank the department heads and Camden Library Director Kristy Kilfoyle, who all participated in a marathon brainstorming and compromise session to develop a budget that balances our desire to be fiscally responsible and maintain a high level of service delivery. I would also like to thank Janice Esancy, Holly Anderson, and Jodi Hanson, who were all instrumental in putting this document together.

Please feel to contact me if you have any questions. All the Town staff and I are resources that are at your disposal as we go through the budget process. I am looking forward to working with all of you in developing a final FY26 Budget that best meets the goals of our community and the residents we serve.

Sincerely,

Audra Caler Town Manager

Town of Camden FY 26 Expenditure Summary

	FY 23	FY 24	FY 25	FY 25	FY 26 Town	FY 26 Budget	FY 26 Select
	Actuals	Actuals	Budget	YTDs	Manager	Committee	Board
GENERAL GOVERNMENT							
Administration & Finance	883,925	971,810	1,126,025	782,190	1,074,400	1,074,400	1,074,400
Professional Services	101,828	97,808	148,632	87,990	140,347	140,347	140,347
Planning, Development, Assessin	685,792	720,107	785,320	513,008	811,960	811,960	811,960
Information Technology	139,017	203,762	219,575	187,336	270,575	270,575	270,575
Insurances	272,770	258,444	274,400	190,255	313,400	313,400	313,400
Town Office Building	103,128	99,678	102,000	67,511	110,600	110,600	110,600
Opera House Auditorium	327,450	-	-	-	-	-	-
Total - General Government	2,513,910	2,351,609	2,655,952	1,828,290	2,721,282	2,721,282	2,721,282
PUBLIC SAFETY							
Police Department	1,334,746	1,525,505	1,660,350	1,039,417	1,803,300	1,803,300	1,803,300
County Dispatch	163,813	190,650	219,036	219,036	183,267	183,267	183,267
Fire & Rescue Department	821,104	964,323	1,508,450	894,444	2,048,700	2,048,700	2,048,700
Public Safety Building	50,879	44,925	62,500	28,152	68,500	68,500	68,500
Hydrant Assessment	256,310	278,637	277,000	152,357	289,400	289,400	289,400
Emergency Medical Services	-	-	-	-	-	-	-
Emergency Operations Center	-	-	-	-	-	-	-
Street Lights	26,470	36,295	41,000	17,933	28,000	28,000	28,000
Total - Public Safety	2,653,322	3,040,335	3,768,336	2,351,339	4,421,167	4,421,167	4,421,167
PUBLIC WORKS DEPT/STREET	S/SIDEWAL	KS, DAMS					
Public Works	1,616,191	1,749,004	2,001,200	1,502,185	2,228,800	2,228,800	2,228,800
Total - Public Works Dept	1,616,191	1,749,004	2,001,200	1,502,185	2,228,800	2,228,800	2,228,800
Streets/Sidewalks, Dams							
COMMUNITY SERVICES							
Community Service Agencies	18,500	19,500	74,500	42,389	24,000	24,000	24,000
Total - Community Services	18,500	19,500	74,500	42,389	24,000	24,000	24,000
CULTURE & RECREATION							
Camden Public Library	523,000	555,000	585,000	390,000	739,000	1,018,388	739,000
Harbor & Landing	216,695	302,140	359,200	211,614	395,200	395,200	395,200
Parks & Recreation	543,069	584,833	703,700	444,141	747,500	1,036,000	800,000
Camden Opera House		231,000	268,350	268,350	222,850	222,850	222,850
Cemetery Maintenance	49,327	83,424	64,700	50,437	92,000	92,000	92,000
Total - Culture & Recreation	1,332,091	1,756,397	1,980,950	1,364,542	2,196,550	2,764,438	2,249,050

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Town of Camden FY 26 Expenditure Summary

	FY 23 Actuals	FY 24 Actuals	FY 25 Budget	FY 25 YTDs	FY 26 Town Manager	FY 26 Budget Committee	FY 26 Select Board
			-		-		
Debt Service Principal	661,129	633,773	565,487	517,403	565,761	565,761	565,761
Debt Service Interest	138,213	127,118	118,690	92,971	265,560	265,560	265,560
Capital Reserves	850,000	730,000	244,000	244,000	140,000	140,000	140,000
Capital Improvement Program	155,474	512,709	1,366,000	502,769	2,617,000	2,617,000	2,617,000
Contingency	89,817	25,594	40,000	11,413	40,000	40,000	40,000
Total Debt/Capital/Contingency	1,894,633	2,029,194	2,334,177	1,368,556	3,628,321	3,628,321	3,628,321
TOTAL TOWN EXPENDITURES	10,028,647	10,946,039	12,815,115	8,457,301	15,220,120	15,788,008	15,272,620
					18.77%	23.20%	19.18%
				-		Change over FY 25	
TOTAL TOWN REVENUES	4,351,159	4,228,566	6,267,361	3,030,915	8,308,733	8,915,033	8,523,733
					32.57%	42.25%	36.00%
				-		Change over FY 25	
NET GENERAL FUND BUDGET	5,677,488	6,717,473	6,547,754	5,426,386	6,911,387	6,872,975	6,748,887
				_	5.55%	4.97%	3.07%
				-		Change over FY 25	

Town of Camden FY 26 Budget Revenues

	REVENUE SOURCE	FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26
		Actuals	Actuals	Budget	YTDs	Town Manager	Budget Committee	Select Board
AXES						managoi		
90-02-01 T	ax Interest	33,764	43,621	40,000	39,436	45,000	45,000	45,000
90-02-02 L	ien Interest	4,027	6,305	6,000	9,459	8,000	8,000	8,000
90-02-03 L	ien Costs	3,591	3,722	5,000	6,572	6,500	6,500	6,500
Tota	al - Misc Taxes	41,382	53,648	51,000	55,467	59,500	59,500	59,500
TATE REV	ENUES							
90-05-01 S	State Revenue Sharing	745,931	815,517	710,000	484,382	800,000	800,000	800,000
90-05-02 T	ree Growth Reimb.	11,516	12,573	11,000	13,287	14,000	14,000	14,000
90-05-03 V	/eterans Exemp Reimb.	5,078	7,712	5,000	-	6,000	6,000	6,000
	ocal Road Assistance	56,264	64,872	65,000	65,700	65,700	65,700	65,700
	Snowmobile Revenue	291	278	300	179	300	300	300
	Pumpout Boat Reimb.	10,381	-	10,000	-	10,000	10,000	10,000
	State Park Reimb.	19,323	15,799	15,000	15,592	15,000	15,000	15,000
	MA/FEMA Reimbursem	-	04/ 754	-	-	-	-	011 000
lotal -	State Revenues	848,784	916,751	816,300	579,140	911,000	911,000	911,000
	PERMITS & FEES							
	/ehicle Excise Tax	1,143,459	1,173,957	1,300,000	744,097	1,400,000	1,400,000	1,400,000
	Boat Excise Tax	30,357	31,906	30,000	13,796	30,000	30,000	30,000
	Animal Control Fees Town Clerk Fees	4,444	3,493	3,000	1,386	3,000	3,000	3,000
	Plumbing Fees	11,958	16,731	25,000	9,769 5,442	16,000	16,000	16,000
	Building Permit Fees	7,615 74,464	9,221 114,870	10,000 100,000	5,443 80,465	10,000 110,000	10,000 110,000	10,000 110,000
	Administrative Fees	27,177	36,537	30,000	15,927	35,000	35,000	35,000
	Cable TV Franchise	80,058	75,939	80,000	13,727	80,000	80,000	80,000
	Electrical Fees	17,074	20,344	14,000	14,858	18,000	18,000	18,000
90-10-15 S		500	6,600	500	1,208	175,000	175,000	175,000
	ic, Permits & Fees	1,397,106	1,489,598	1,592,500	886,949	1,877,000	1,877,000	1,877,000
	FOR SERVICES - INCOM			1 000	1 240	1 500	1 500	1 500
90-15-02 P	Police Revenue	1,373	872	1,000	1,249 24 513	1,500	1,500	
90-15-02 P 90-15-03 P	Police Revenue Parking Tickets	1,373 20,135		1,000 55,000	1,249 24,513 -	1,500 50,000	1,500 50,000	
90-15-02 P 90-15-03 P 90-15-04 P	Police Revenue Parking Tickets Parks & Rec Revenue	1,373	872 56,689		24,513	50,000		
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F	Police Revenue Parking Tickets	1,373 20,135 28 -	872 56,689 - -	55,000 - -	24,513	50,000		
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing	1,373 20,135	872 56,689		24,513	50,000		50,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revu	1,373 20,135 28 - 13,127	872 56,689 - - 12,348	55,000 - - 13,000	24,513 - - -	50,000 - - -	50,000 - - -	50,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-09 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Rev Cemetery Maintenance	1,373 20,135 28 - 13,127 51,100	872 56,689 - 12,348 51,100	55,000 - 13,000 64,700	24,513 - - -	50,000 - - - 92,000	50,000 - - 92,000	50,000 92,000 6,500
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-09 F 90-15-09 F 90-15-10 N	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Rev Cemetery Maintenance Harbor Park Mowing	1,373 20,135 28 - 13,127 51,100 6,500	872 56,689 - 12,348 51,100 6,500	55,000 - 13,000 64,700 6,500	24,513 - - 64,700 -	50,000 - - 92,000 6,500	50,000 - - 92,000 6,500	50,000 92,000 6,500 25,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-07 N 90-15-10 N 90-15-11 N	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Rev Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping	1,373 20,135 28 - 13,127 51,100 6,500	872 56,689 - 12,348 51,100 6,500	55,000 - 13,000 64,700 6,500	24,513 - - 64,700 - 12,500	50,000 - - 92,000 6,500 25,000	50,000 - - 92,000 6,500 25,000	50,000 92,000 6,500 25,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-09 F 90-15-10 N 90-15-11 N 90-15-10 C	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Rev Cometery Maintenance Harbor Park Mowing MCSW Bookkeeping MCSW BE 75% Share	1,373 20,135 28 - 13,127 51,100 6,500 25,000	872 56,689 - 12,348 51,100 6,500	55,000 - 13,000 64,700 6,500	24,513 - - 64,700 - 12,500	50,000 - - 92,000 6,500 25,000	50,000 - - 92,000 6,500 25,000	50,000 92,000 6,500 25,000 62,700
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-09 F 90-15-10 N 90-15-11 N 90-15-04 S 90-15-10 S 90-15-11 N 90-15-08 S	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Rev Cometery Maintenance Harbor Park Mowing MCSW Bookkeeping MCSW BE 75% Share Opera House Rentals	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999	872 56,689 - 12,348 51,100 6,500 25,000 -	55,000 - - 13,000 64,700 6,500 25,000 - -	24,513 - - 64,700 - 12,500 5,033 -	50,000 - - 92,000 6,500 25,000 62,700	50,000 - - 92,000 6,500 25,000 62,700	50,000 92,000 6,500 25,000 62,700 10,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-07 F 90-15-07 F 90-15-07 N 90-15-08 S 90-15-10 N 90-15-07 C 90-15-11 N 90-15-11 S 90-15-08 S 90-20-10 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Rev Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping MCSW Bookkeeping MCSW EE 75% Share Opera House Rentals B WC Reimbursement	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999 10,000	872 56,689 - 12,348 51,100 6,500 25,000 - - 10,000	55,000 - - 13,000 64,700 6,500 25,000 - - 15,000	24,513 - - 64,700 - 12,500 5,033 - 10,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-07 F 90-15-07 F 90-15-07 N 90-15-08 S 90-15-09 F 90-15-11 N 90-15-11 S 90-15-08 S 90-20-10 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Rev Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals SB WC Reimbursement Rkpt Assessor Reimb.	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999 10,000 174,355	872 56,689 - 12,348 51,100 6,500 25,000 - 10,000 110,267	55,000 - - 13,000 64,700 6,500 25,000 - - 15,000 89,300	24,513 - - 64,700 - 12,500 5,033 - 10,000 52,082	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,095
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-08 S 90-15-10 N 90-15-08 S 90-15-08 S 90-20-10 F 90-20-15 V 90-20-17 S 90-20-18 V	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Demetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. VW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Rate	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999 10,000 174,355	872 56,689 - 12,348 51,100 6,500 25,000 - 10,000 110,267	55,000 - - 13,000 64,700 6,500 25,000 - - 15,000 89,300 25,095 4,183 33,892	24,513 - - 64,700 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000	50,000 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-08 S 90-15-10 N 90-15-08 S 90-15-08 S 90-20-10 F 90-20-15 V 90-20-17 S 90-20-18 V	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Rev Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate 5.B. Legal Pro Rate	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999 10,000 174,355	872 56,689 - 12,348 51,100 6,500 25,000 - 10,000 110,267	55,000 - - 13,000 64,700 6,500 25,000 - - 15,000 89,300 25,095 4,183	24,513 - - 64,700 - 12,500 5,033 - 10,000 52,082 25,095 4,183	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 K 90-15-08 S 90-15-01 K 90-20-10 F 90-20-10 K 90-20-17 S 90-20-17 S 90-20-18 V 90-20-19 S 90-20-18 S 90-20-19 S 90-20-18 S 90-20-19 S 90-20-18 S	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S.B. Legal Pro Rate S.B. Legal Pro Rate W TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999 10,000 174,355 4,000 - - - - 10,000	872 56,689 - 12,348 51,100 6,500 25,000 - 10,000 110,267 4,000 - - - 10,000	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 25,095 4,183 33,892 33,892 25,000	24,513 - - 64,700 5,033 - 12,500 5,033 - - - - - - - - - - - - - - - - - -	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000	50,000 - - 92,000 6,500 25,000 62,700 0 33,588 25,095 4,200 35,000 35,000 25,000	50,000 92,000 6,500 62,700 10,000 93,588 25,099 4,200 35,000 25,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-06 S 90-15-07 C 90-15-08 F 90-15-09 F 90-15-01 N 90-15-10 N 90-15-11 N 90-15-03 S 90-15-04 S 90-20-10 N 90-20-20-10 S 90-20-20-13 V 90-20-20-14 N 90-20-20-15 S 90-20-20-17 S 90-20-20-18 V 90-20-17 S 90-17-01 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rept Assessor Reimb. WW Legal Pro Rate 5. Legal Pro Rate S. Legal Pro Rate W TM/FD Wage Pro Rate S. TM/FD Wage Pro Rate Harbor Permits	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,99 10,000 174,355 4,000 - - - 10,000 85,302	872 56,689 - 12,348 51,100 6,500 25,000 - 10,000 110,267 4,000 - - - 10,000 118,391	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 25,095 4,183 33,892 33,892 33,892 25,000 122,500	24,513 - - - 64,700 5,033 - - 12,500 5,033 - - - - 33,892 33,892 - 37,006	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 25,000 120,000	50,000 92,000 6,500 62,700 10,000 93,588 25,099 4,200 35,000 35,000 25,000 120,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 N 90-15-10 N 90-15-11 N 90-20-10 F 90-20-15 V 90-20-17 S 90-20-17 S 90-20-18 V 90-20-19 S 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 S 90-20-19 S 90-20-19 S 90-20-19 S 90-17-19 S 90-17-02 V	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping MCSW Bookkeeping MCSW Bookkeeping MCSW Bookkeeping MCSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S. B. Legal Pro Rate S. B. Legal Pro Rate WW TM/FD Wage Pro Rate S. B. TM/FD Wage Pro Rate Harbor Permits Vait List Fees	1,373 20,135 28 - 13,127 51,100 6,500 25,000 - 27,999 10,000 174,355 4,000 - - - 10,000 85,302 2,875	872 56,689 - 12,348 51,100 6,500 25,000 - 10,000 110,267 4,000 - - 10,000 118,391 3,170	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 25,095 4,183 33,892 33,892 25,000	24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 - 37,006 2,425	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800	50,000 - - 92,000 6,500 25,000 62,700 0 35,000 35,005 4,200 35,000 35,000 25,000 120,000 4,800	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 35,000 25,000 120,000 4,800
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-10 F 90-20-17 S 90-20-17 S 90-20-17 S 90-20-17 S 90-20-17 S 90-17-19 S 90-17-01 F 90-17-02 V 90-17-03 Y	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing MCSW Bookkeeping MCSW Bookkeeping MCSW Bookkeeping MCSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S. B. Legal Pro Rate S. B. Legal Pro Rate S. TM/FD Wage Pro Rate Harbor Permits Vait List Fees Vait/Late Fees	1,373 20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 4,000	872 56,689 - 12,348 51,100 6,500 25,000 - - 10,000 110,267 4,000 - - - 10,000 118,391 3,170 705	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 25,095 4,183 33,892 33,892 33,892 25,000 122,500 4,000	24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 25,000 120,000 4,800 600	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 35,000 25,000 120,000 4,800 600	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,009 4,200 35,000 25,000 120,000 4,800 600
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-10 F 90-20-15 V 90-20-17 S 90-20-18 V 90-20-19 S 90-20-19 S 90-20-19 S 90-20-19 S 90-20-19 S 90-20-19 S 90-17-19 S 90-17-01 F 90-17-02 V 90-17-03 Y 90-17-04 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW Bookkeeping ACSW E 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S.B. Legal Pro Rate S.B. Legal Pro Rate S.B. TM/FD Wage Pro Ri S.B. TM/FD Wage Pro Ri S.B. TM/FD Wage Pro Ri S.B. Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc	1,373 20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 4,000 174,355 4,000 - - - 10,000 85,302 2,875 600 68,145	872 56,689 - 12,348 51,100 6,500 25,000 - - 10,000 110,267 4,000 - - - 10,000 118,391 3,170 705 97,770	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - - 95,000	24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 33,892 - 37,006 2,425 300 74,592	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 35,000 35,000 4,800 600 95,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-10 F 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-17-19 S 90-17-19 S 90-17-01 H 90-17-02 V 90-17-03 V 90-17-04 H 90-17-05 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW ED 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S.B. Legal Pro Rate WW TM/FD Wage Pro Rate S.B. TM/FD Wage Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Inner Harbor	1,373 20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 4,000 174,355 4,000 - - - 10,000 85,302 2,875 600 68,145 50,600	872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000	55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200	24,513 - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 120,000 4,800 600 95,000 53,200	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-16 V 90-20-17 S 90-20-17 S 90-20-18 V 90-20-19 S 90-20-17 S 90-20-17 S 90-20-18 V 90-20-19 S 90-17-01 S 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Dipera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate G.B. Legal Pro Rate G.B. Legal Pro Rate G.B. TM/FD Wage Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Inner Harbor Permits/Finger Floats	1,373 20,135 28 - 13,127 51,100 6,500 25,000 27,999 10,000 174,355 4,000 174,355 4,000	872 56,689 - - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000 43,300	55,000 - 13,000 64,700 6,500 25,000 - 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - - 95,000	24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 33,892 - 37,006 2,425 300 74,592	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 35,000 35,000 4,800 600 95,000	50,000 6,500 25,000 62,700 10,000 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-16 V 90-20-17 S 90-20-17 S 90-20-18 V 90-20-19 S 90-20-17 S 90-20-17 S 90-20-18 V 90-20-17 S 90-20-17 S 90-20-18 V 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate G.B. Legal Pro Rate G.B. Legal Pro Rate G.B. TM/FD Wage Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Inner Harbor Permits/Finger Floats Permits/Late Fees	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360	872 56,689 - - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 - - - - - - - - - - - - - - - - - - -	55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300	24,513 - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,090 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-15 V 90-20-16 S 90-20-17 S 90-20-18 V 90-17-19 S 90-17-19 S 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-08 F </td <td>Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Hore Rate B Legal Pro Rate B Legal Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Finger Floats Permits/Late Fees Permits/Late Fees</td> <td>1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 174,355 4,000 27,875 600 68,145 50,600 29,000 2,360 21,816</td> <td>872 56,689 - - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 - - - - - - - - - - - - - - - - - - -</td> <td>55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000</td> <td>24,513 - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128</td> <td>50,000 - - 92,000 6,500 25,000 62,700 93,588 25,000 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000</td> <td>50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 120,000 4,800 600 95,000 53,200 83,000 - -</td> <td>50,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000</td>	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Hore Rate B Legal Pro Rate B Legal Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Finger Floats Permits/Late Fees Permits/Late Fees	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 174,355 4,000 27,875 600 68,145 50,600 29,000 2,360 21,816	872 56,689 - - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 - - - - - - - - - - - - - - - - - - -	55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000	24,513 - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,000 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 120,000 4,800 600 95,000 53,200 83,000 - -	50,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-15 V 90-20-16 S 90-20-17 S 90-20-18 V 90-20-19 S 90-17-19 S 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-07 F 90-17-08 F 90-17-07 F 90-17-08 F 90-17-09 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Legal Pro Rate B Legal Pro Rate G.B. Lugal Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Vait/Late Fees Permits/Inner Harbor Permits/Late Fees Permits/Late Fees Permits/Dinghy Permits/Daysailer	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 50,600 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128	872 56,689 - 12,348 51,100 6,500 25,000 110,267 4,000 110,267 4,000 110,267 - - - - - - - - - - - - - - - - - - -	55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300	24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-15-10 N 90-15-08 S 90-20-15 V 90-20-16 S 90-20-17 S 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-09 F 90-17-09 F 90-17-08 F </td <td>Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Edgal Pro Rate B Edgal Pro Rate B Edgal Pro Rate B Terrain Pk Pro Rate Harbor Permits B Terrain Pk Pro Rate Harbor Permits B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Linger Floats Permits/Linger Floats Permits/Dinghy Permits/Daysailer Permits/Windjammer</td> <td>1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020</td> <td>872 56,689 - - 12,348 51,100 6,500 25,000 110,267 4,000 110,267 4,000 110,267 - - - 10,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750</td> <td>55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300 22,500</td> <td>24,513 - - - 64,700 5,033 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350 11,250</td> <td>50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000 21,000</td> <td>50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000 24,000</td> <td>50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000</td>	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Edgal Pro Rate B Edgal Pro Rate B Edgal Pro Rate B Terrain Pk Pro Rate Harbor Permits B Terrain Pk Pro Rate Harbor Permits B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Linger Floats Permits/Linger Floats Permits/Dinghy Permits/Daysailer Permits/Windjammer	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020	872 56,689 - - 12,348 51,100 6,500 25,000 110,267 4,000 110,267 4,000 110,267 - - - 10,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750	55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300 22,500	24,513 - - - 64,700 5,033 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350 11,250	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000 21,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000 24,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 F 90-15-07 C 90-15-07 F 90-15-08 S 90-15-09 F 90-15-01 K 90-15-03 S 90-15-04 F 90-15-05 S 90-15-06 S 90-17-07 F 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F </td <td>Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Legal Pro Rate B Legal Pro Rate G.B. Lugal Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Vait/Late Fees Permits/Inner Harbor Permits/Late Fees Permits/Late Fees Permits/Dinghy Permits/Daysailer</td> <td>1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 50,600 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128</td> <td>872 56,689 - 12,348 51,100 6,500 25,000 110,267 4,000 110,267 4,000 110,267 - - - - - - - - - - - - - - - - - - -</td> <td>55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300</td> <td>24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350</td> <td>50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000</td> <td>50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000</td> <td>50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,800 21,0</td>	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Legal Pro Rate B Legal Pro Rate G.B. Lugal Pro Rate B Terrain Pk Pro Rate Harbor Permits Vait List Fees Vait/Late Fees Vait/Late Fees Permits/Inner Harbor Permits/Late Fees Permits/Late Fees Permits/Dinghy Permits/Daysailer	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 50,600 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128	872 56,689 - 12,348 51,100 6,500 25,000 110,267 4,000 110,267 4,000 110,267 - - - - - - - - - - - - - - - - - - -	55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300	24,513 - - - 64,700 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,800 21,0
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 F 90-15-07 F 90-15-07 F 90-15-07 F 90-15-08 S 90-15-01 K 90-20-10 F 90-20-17 S 90-20-17 S 90-20-17 S 90-20-17 S 90-20-17 S 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-09 F 90-17-09 F 90-17-09 F 90-17-10 F 90-17-10 F 90-17-10 F </td <td>Police Revenue Parking Tickets Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Parks & Rec - Mowing Jacks & Rec - Mowing Acsw Each - State Arbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EO 75% Share Dopera House Rentals B WC Reimbursement & B Terrain Pk Pro Rate Harbor Permits Vait Late Fees Vait/Late Fees Permits/Inner Harbor Permits/Finger Floats Permits/Daysailer Permits/Daysailer Permits/Windjammer Permits/Windjammer</td> <td>1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020</td> <td>872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 4,000 110,267 4,000 110,267 4,000 118,391 3,170 50,000 43,300 2,160 20,017 23,378 16,750 3,975</td> <td>55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300 22,500 4,900</td> <td>24,513 - - - 64,700 5,033 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350 11,250 1,100</td> <td>50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 - 22,000 24,000 24,000 21,000 4,000</td> <td>50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000 21,000 4,000</td> <td>50,000 6,500 25,000 62,700 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,000 1,000</td>	Police Revenue Parking Tickets Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Parks & Rec - Mowing Jacks & Rec - Mowing Acsw Each - State Arbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping ACSW EO 75% Share Dopera House Rentals B WC Reimbursement & B Terrain Pk Pro Rate Harbor Permits Vait Late Fees Vait/Late Fees Permits/Inner Harbor Permits/Finger Floats Permits/Daysailer Permits/Daysailer Permits/Windjammer Permits/Windjammer	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020	872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 4,000 110,267 4,000 110,267 4,000 118,391 3,170 50,000 43,300 2,160 20,017 23,378 16,750 3,975	55,000 - 13,000 64,700 6,500 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 - 22,000 20,300 22,500 4,900	24,513 - - - 64,700 5,033 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350 11,250 1,100	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 - 22,000 24,000 24,000 21,000 4,000	50,000 - - 92,000 6,500 25,000 62,700 - 10,000 93,588 25,095 4,200 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 - - 22,000 24,000 21,000 4,000	50,000 6,500 25,000 62,700 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,000 1,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-16 F 90-20-17 S 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-17-01 F 90-17-02 V 90-17-03 V 90-17-04 F 90-17-05 F 90-17-06 F 90-17-07 F 90-17-08 F 90-17-09 F 90-17-10 F 90-17-10 F 90-17-11 F 90-17-12 I </td <td>Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S.B. Legal Pro Rate S.B. Legal Pro Rate WI TM/FD Wage Pro Rate S.B. Legal Pro Rate WI TM/FD Wage Pro Rate Barbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Finger Floats Permits/Late Fees Permits/Dinghy Permits/Daysailer Permits/Fisherman & Pai nner Hbr Wait List</td> <td>1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020 3,225 -</td> <td>872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750 3,975 1,325 1,075</td> <td>55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 22,000 20,300 22,000 20,300 22,500 4,900 1,000 1,000</td> <td>24,513 </td> <td>50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000 4,000 1,000 1,000</td> <td>50,000 - - 92,000 6,500 25,000 62,700 10,000 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 22,000 24,000 21,000 4,000 1,000 1,000</td> <td>50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,000 1,000</td>	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Cemetery Maintenance Harbor Park Mowing ACSW Bookkeeping ACSW EE 75% Share Opera House Rentals BWC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate S.B. Legal Pro Rate S.B. Legal Pro Rate WI TM/FD Wage Pro Rate S.B. Legal Pro Rate WI TM/FD Wage Pro Rate Barbor Permits Vait List Fees Vait/Late Fees Harbor Dockage/Misc Permits/Finger Floats Permits/Late Fees Permits/Dinghy Permits/Daysailer Permits/Fisherman & Pai nner Hbr Wait List	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020 3,225 -	872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750 3,975 1,325 1,075	55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 22,000 20,300 22,000 20,300 22,500 4,900 1,000 1,000	24,513 	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000 4,000 1,000 1,000	50,000 - - 92,000 6,500 25,000 62,700 10,000 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 22,000 24,000 21,000 4,000 1,000 1,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,000 1,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-15-11 N 90-20-15 V 90-20-15 V 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-19 S 90-17-01 F 90-17-02 V 90-17-03 F 90-17-04 F 90-17-05 F 90-17-07 F 90-17-07 F 90-17-08 F 90-17-10 F 90-17-11 F 90-17-12 I 90-17-13 F </td <td>Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Parks & Rec - Mowing Gummer Recreation Revi Parks & Rec - Mowing Acsw Each Barks & Recreation Revi Parks & Revent Arbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping</td> <td>1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020</td> <td>872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750 3,975 1,325</td> <td>55,000 - 13,000 64,700 6,500 25,000 25,000 25,095 4,183 33,892 33,892 33,892 25,000 122,500 4,000 53,200 82,300 53,200 82,300 22,000 20,300 22,500 4,900 1,000</td> <td>24,513 - - - 64,700 5,033 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350 11,250 1,100 1,275</td> <td>50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 - 22,000 24,000 21,000 4,000 1,000</td> <td>50,000 - - 92,000 6,500 25,000 62,700 10,000 93,588 25,095 4,200 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 - - - - - - - - - - - - -</td> <td>1,500 50,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000 4,800 21,000 1,000 1,000</td>	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Summer Recreation Revi Parks & Rec - Mowing Gummer Recreation Revi Parks & Rec - Mowing Acsw Each Barks & Recreation Revi Parks & Revent Arbor Park Mowing ACSW Bookkeeping ACSW Bookkeeping	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020	872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750 3,975 1,325	55,000 - 13,000 64,700 6,500 25,000 25,000 25,095 4,183 33,892 33,892 33,892 25,000 122,500 4,000 53,200 82,300 53,200 82,300 22,000 20,300 22,500 4,900 1,000	24,513 - - - 64,700 5,033 - 12,500 5,033 - 10,000 52,082 25,095 4,183 33,892 33,892 33,892 33,892 - 37,006 2,425 300 74,592 22,000 15,100 - - 6,128 13,350 11,250 1,100 1,275	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 - 22,000 24,000 21,000 4,000 1,000	50,000 - - 92,000 6,500 25,000 62,700 10,000 93,588 25,095 4,200 35,000 35,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 - - - - - - - - - - - - -	1,500 50,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000 4,800 21,000 1,000 1,000
90-15-02 F 90-15-03 F 90-15-04 F 90-15-05 F 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-07 C 90-15-08 S 90-20-10 N 90-20-15 V 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-20-18 V 90-20-17 S 90-17-01 F 90-17-02 V 90-17-03 F 90-17-04 F 90-17-05 F 90-17-07 F 90-17-08 F 90-17-107 F 90-17-108 F 90-17-117 F 90-17-12 I 90-17-13 F 90-17-14 F	Police Revenue Parking Tickets Parks & Rec Revenue Parks & Rec - Mowing Gummer Recreation Revi Cemetery Maintenance Iarbor Park Mowing MCSW Bookkeeping MCSW Bookkeeping MCSW EE 75% Share Opera House Rentals B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B WC Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B B CR Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B B CR Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B B CR Reimbursement Rkpt Assessor Reimb. WW Legal Pro Rate B Terrain Pk Pro Rate Iarbor Permits Vait List Fees Vait/Late Fees Iarbor Dockage/Misc Permits/Inner Harbor Permits/Late Fees Permits/Dinghy Permits/Daysailer Permits/Disherman & Par nner Hbr Wait List Cinger Floats Wait List	1,373 20,135 28 - 13,127 51,100 6,500 25,000 174,355 4,000 174,355 4,000 85,302 2,875 600 68,145 50,600 29,000 2,360 21,816 24,128 21,020 3,225 -	872 56,689 - 12,348 51,100 6,500 25,000 10,000 110,267 4,000 110,267 4,000 118,391 3,170 705 97,770 50,000 43,300 2,160 20,017 23,378 16,750 3,975 1,325 1,075	55,000 - 13,000 64,700 6,500 25,000 25,000 15,000 89,300 25,095 4,183 33,892 33,892 25,000 122,500 4,000 - 95,000 53,200 82,300 22,000 20,300 22,000 20,300 22,500 4,900 1,000 1,000	24,513 	50,000 - - 92,000 6,500 25,000 62,700 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 21,000 4,000 1,000 1,000	50,000 - - 92,000 6,500 25,000 62,700 10,000 93,588 25,095 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 53,200 83,000 22,000 24,000 21,000 4,000 1,000 1,000	50,000 92,000 6,500 25,000 62,700 10,000 93,588 25,099 4,200 35,000 25,000 120,000 4,800 600 95,000 53,200 83,000 22,000 24,000 24,000 21,000 4,000 1,000

Town of Camden FY 26 Budget Revenues

REVE	ENUE SOURCE	FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26
		Actuals	Actuals	Budget	YTDs	Town Manager	Budget Committee	Select Board
MISCELLANEO	US REVENUES							
90-20-01 Intere	est Earned-Checkin	321,188	342,889	200,000	154,640	300,000	300,000	300,000
90-20-02 Yacht	Club Lease	26,944	27,779	27,000	-	28,000	28,000	28,000
90-20-03 Public	: Landing Leases	5,255	5,381	2,500	-	5,000	5,000	5,000
90-20-04 Other	Revenue/Misc.	3,655	7,976	6,000	6,443	6,000	6,000	6,000
90-20-05 Sale	of Surplus Equip/pro	-	996	1,000	-	1,000	1,000	1,000
90-20-06 Town	of Rockport WW B	5,403	5,351	5,299	6,773	5,100	5,100	5,100
90-20-08 Insur	ance Dividends	17,511	25,461	16,000	19,335	18,000	18,000	18,000
Tota	I - Misc	379,956	415,833	257,799	187,191	363,100	363,100	363,100
OPERATING TR	RANSFERS							
90-30-01 Trust	Fund Income	-	50,000	55,000	55,000	6,000	6,000	6,000
90-30-02 Reser	rve Withdrawals	500,000	165,000	175,000	150,000	150,000	150,000	150,000
Total -	Transfers	500,000	215,000	230,000	205,000	156,000	156,000	156,000
OTHER FINAN	CING SOURCES							
90-40-01 Bond	/Note Proceeds	200,250	77,850	706,000	320,000	1,756,000	2,206,000	1,756,000
NEW WW B	BAN Debt Share	-	-	-	-	64,000	64,000	64,000
NEW Paid I	Parking Revenue	-	-	-	-	-	156,300	65,000
90-40-02 Surpl	us	-	-	1,420,000	-	1,150,000	1,150,000	1,300,000
90-40-05 Use o	of TIF Revenue	265,000	320,000	300,000	300,000	997,850	997,850	997,850
Subtota	al - Other	465,250	397,850	2,426,000	620,000	3,967,850	4,574,150	4,182,850
TOTAL -MISC. 1	TOWN REVENUES	4,351,159	4,228,566	6,267,361	3,030,915	8,308,733	8,915,033	8,523,733
						32.57%	42.25%	36.00%

Change Over FY 25

90-30-01 Trust Fund Income

\$6,000 Health & Safety Officer

90-30-02 Reserve Withdrawals

\$150,000 Short Term Rental Revenue

90-40-01 Bond/Note Proceeds

\$1,200,000 Public Safety Building Renovations \$316,000 PW Trucks \$240,000 HVAC Replacement

90-40-02 Surplus

\$1,300,000 Unassigned Fund Balance

90-40-05 Use of TIF Revenue

\$600,000 Public Landing Restrooms/Chamber Building \$222,850 Opera House Support \$45,000 OH Stage Lighting \$80,000 OH Stage Rigging \$50,000 Planning & Development Director

General Government Administration & Finance

	Account	FY 23 Actuals	FY 24 Actuals	FY 25 Budget	FY 25 YTDs	FY 26 Dept. Head	FY 26 Town	FY 26 Budget	FY 26 Select
0101 0101				-			Manager	Committee	Board
0101-0101 0101-0158	Full Time Wages Stipends	509,174 7,500	566,076 7,500	665,000 7,500	475,275 7,500	673,000 7,500	644,500 7,500	644,500 7,500	644,500 7,500
0101-0110	Overtime	48	11	500	208	500	500	500	500
)101-0501)101-0505	FICA & Medicare ICMA/MPERS	39,007 39,786	44,150 62,864	51,600 65,800	36,912 48,520	52,300 68,700	50,100 65,800	50,100 65,800	50,10 65,80
101-0510	Health Insurance	169,131	164,208	195,000	113,437	189,300	157,700	157,700	157,70
0101-0515	Employee Wellness Program	1,657	2,527	2,500	2,094	2,500	2,500	2,500	2,50
0101-0517 0101-1001	Mileage Stipend Office Supplies	2,528 11,440	2,400 9,739	2,400 12,000	1,616 10,775	2,400 12,000	2,400 12,000	2,400 12,000	2,40 12,00
)101-1003	Postage	11,883	13,266	15,000	11,399	16,000	16,000	16,000	16,00
0101-1004	Advertisements/Public Notices	6,351	8,090	4,000	3,841	4,000	4,000	4,000	4,00
0101-1005 0101-1201	Dues & Publications Mileage	2,222 1,486	1,997 770	2,500 600	2,462 241	3,000 500	3,000 500	3,000 500	3,00 50
0101-1202	Professional Development	1,288	950	1,000	5,915	1,500	1,500	1,500	1,50
0101-1210	Liens & Discharges	1,881	1,786	4,000	2,405	4,000	4,000	4,000	4,00
)101-1211)101-1214	Elections Town Clock	10,180 3,035	15,843 844	15,000 1,325	13,228 1,815	13,000 2,000	13,000 2,000	13,000 2,000	13,00 2,00
101-1520	Communications	11,760	10,987	13,500	12,331	15,000	15,000	15,000	15,00
)101-3011)101-3012	Printing Organization Dues	4,843 10,159	6,347 10,579	9,000 11,000	3,668	9,000 11,000	11,000 12,000	11,000 12,000	11,00 12,00
)101-3012	Equipment Maintenance	4,641	5,416	12,000	3,983	12,000	12,000	12,000	12,00
101-3025	Auditor	24,050	24,510	25,000	16,315	25,000	27,000	27,000	27,00
101-3181	Transcriber/Camera Operator istration/Finance/Assessing	9,875 883,925	10,950 971,810	9,800	8,250	10,400	10,400	10,400 1,074,400	10,40
	istration/ Finance/ Assessing	003,925	971,010	1,126,025	782,190	1,134,600 0.8%	1,074,400 -4.6%	-4.6%	1,074,40 -4.6
0101-0101	Full Time Wages Administrative and Finance staff Town Manager's Office: Town M Finance Department: Finance D 7 Full Time Employees, 1 Part T	lanager, Assista irector, Deputy	nt Town Mana	ger and Commun	ications Coord		-	Over FY 25	
0101-0158	Stipends Select Board Stipends of \$1,500	each.							
0101-0110	FICA & Medicare Required 7.65% employer contr	ibution to Socia	Security & Me	edicare					
0101-0505	ICMA/MPERS Retirement plans offered are eil Maine Public Employees (MPERS The Town's share of MPERS for for Town employees is 10.2%	S) System. Emp	loyees enrolled	d in MissionSquar	e receive up to	o a 5% match fro	om the Town.		
0101-0510	Health Insurance Health insurance coverage is av week year round (but less than pay a share of dependent cover employer/employee participation difference. More expensive plan	30 hours) are e age. The Town n. These plans	ligible to join a offers employ provide differe	It their own exper ees three plan op nt levels of cover	nse. Employees tions with diffe age, and there	s hired after Jan erent degrees of	1, 2007		
0101-0515	Employee Wellness Program Purchases for flowers for emplo		ns, etc. Also to	be used towards	Employee Ap	preciation Day			
0101-0517	Mileage Stipend Contract mileage stipend for To	wn Manager							
0101-1001	Office Supplies General office supplies for all ac	Iministrative offi	ces						
0101-1003	Postage Postage for tax bills, reminder p Includes PO box rental and bulk		and all corresp	ondence					
)101-1004	Advertisement & Recruiting Public hearing notices, bid adve	rtisements, emp	loyee recruitm	ent, committee v	acancies, back	ground checks			
0101-1005	Dues & Publications Town Clerk, Tax Collector/Treas	surer, Finance Di	rector, Genera	I Assistance Adm	inistrator, Tow	n Manager			
0101-1201	Mileage Mileage reimbursement when st Jan 1st each year.	taff uses person	al vehicle for w	vork purposes; rei	imbursement i	s based on IRS r	ate as of		
0101-1202	Professional Development Training conferences and semin Tax Collector, Town Clerk and T		rtifications for	the Town Manag	er, Finance Dir	ector,			
0101-1210	Liens & Discharges Recording costs for property tay as well as small claims court cos as revenue.				ayment of lier	ns & shown			
0101-1211	Elections Warden/Deputy Wardens Poll workers (Poll workers are p Town Clerk & Deputy Registrar Machine programming Machine maintenance contract Poll supplies, postage, etc.	aid minimum wa	ige which has	been increased to	9 \$14.65/hr for	- 2025)			
101-1214	Town Clock Annual clock inspection, repair a	& parts replacem	nent for the To	wn clock.					

Town Clock Annual clock inspection, repair & parts replacement for the Town clock.

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0101-1520 Communications Telephone charges for all municipal office phones, fax and cell phones 0101-3011 Printing Forms, Annual Report, tax bills, etc. 0101-3012 Organization Dues Annual dues to: Maine Municipal Association and the Maine Service Center Coalition.

0101-3013 Equipment Maintenance Maintenance agreements, repair for copiers and postage meter General office equipment repair & maintenance

0101-3025 Auditor Contract for the annual financial audit and accounting services.

0101-3181 Contracted Clerical/Camera Operator Contracted individuals hired to attend Select Board meetings to take minutes and operate camera.

GENERAL GOVERNMENT

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Administration & F	inance
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	EXPENSES			ASSOCIATED REVENUE	S
		FY 26			FY 26
	Account	Draft		Account	Draft
0101-0101	Full Time Wages	644,500	90-10-05	Town Clerk Fees	16,000
0101-0105	Stipends	7,500	90-10-08	Administrative Fees	35,000
0101-0110	Overtime	500	90-15-10	MCSW Bookkeeping	25,000
0101-0501	FICA & Medicare	50,100	90-20-18	WW-Town Mgr/Finance Dir	35,000
0101-0505	ICMA/MPERS	65,800	90-20-19	S.BTown Mgr/Finance Dir	35,000
0101-0510	Health Insurance	157,700			
0101-0515	Employee Wellness Program	2,500			
0101-0517	Mileage Stipend	2,400			
0101-1001	Office Supplies	12,000			
0101-1003	Postage	16,000			
0101-1004	Advertisements/Public Notices	4,000			
0101-1005	Dues & Publications	3,000			
0101-1201	Mileage	500			
0101-1202	Professional Development	1,500			
0101-1210	Liens & Discharges	4,000			
0101-1211	Elections	13,000			
0101-1214	Town Clock	2,000			
0101-1520	Communications	15,000			
0101-3011	Printing	11,000			
0101-3012	Organization Dues	12,000			
0101-3013	Equipment Maintenance	12,000			
0101-3025	Auditor	27,000			
0101-3181	Transcriber/Camera Operator	10,400			
Total Admi	nistration/Finance	1,074,400	Total Ad	ministration/Finance	146,000

DEPARTMENT NET EXPENSE: \$928,400

General Government PROFESSIONAL SERVICES/INTERDEPARTMENTAL INITIATIVES

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0102-3001	General Legal	74,568	81,055	83,650	55,767	86,200	86,200	86,200	86,200
0102-3042	Bond Counsel/Loan Fees	-	-	3,000	7,725	8,000	8,000	8,000	8,000
0102-3002	Codes & Planning Legal	-	-	-	-	-	-	-	-
0102-3004	Personnel Legal	-	-	-	-	-	-	-	-
0102-3005	Other Legal	1,266	28	1,000	-	1,000	1,000	1,000	1,000
0102-3047	Traffic Calming	-	-	25,000	-	10,000	-	-	-
0102-3048	Pedestrian Safety	-	-	1,000	-	-	-	-	-
0102-1228	Water Quality Monitoring	-	-	8,820	5,017	8,800	8,800	8,800	8,800
0102-3049	EPC Perform. Assur. Report	-	-	6,162	6,161	-	6,347	6,347	6,347
0102-3007	Contract Professional Services	25,994	16,725	20,000	13,320	45,000	30,000	30,000	30,000
Total Profes	sional Services	101,828	97,808	148,632	87,990	159,000	140,347	140,347	140,347
						7.0%	-5.6%	-5.6%	-5.6%
							Change	Over FY 25	

0102-3001	General Legal Monthly contract stipend with Kelly & Associates for legal services. Applied 3.0% COLA
0102-3002	Codes & Planning Legal Funds for Codes and Planning legal services are no longer needed with an attorney on staff for the town.
0102-3004	Other Legal Specialized legal costs, including outside counsel if necessary.
0102-3047	Traffic Calming To fund planning/enforcement/equipment necessary to study and implement neighborhood traffic calming solutions, Speed bumps and bollards
0102-3048	Pedestrian Safetv To fund planning/equipment/labor necessary to study and implement small-scale pedestrian safety initiatives
0102-1228	Water Quality Monitoring Contract with Megunticook Watershed Association to monitor 5 sites in the Watershed Moved from Parks & Recreation budget
0102-3049	Energy Performance Assurance Services Program Annual fee for the release of a Performance Assurance report that measures and compares the annual realized savings and guranteed savings to determine whether there is a savings shortfall for the respective annual period of the Siemens Performance Contracting period

0102-3007

Contract Professional Services Professional fees for engineers and consultants as needed.

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PROFESSIONAL SERVICES

	EXPENSES		ASSOCIATED REVENUES			
		FY 26			FY 26	
	Account	Draft		Account	Draft	
0102-3001	General Legal	86,200	90-20-15	Wastewater Legal	25,095	
0102-3042	Bond Counsel	8,000	90-20-17	Snow Bowl Legal	4,200	
0102-3002	Codes & Planning Legal	-				
0102-3004	Personnel Legal	-				
0102-3005	Other Legal	1,000				
0102-3047	Traffic Calming	-				
0102-3048	Pedestrian Safety	-				
0102-1228	Water Quality Monitoring	8,800				
0102-3049	EPC Performance Assurance Rpt.	6,347				
0102-3007	Engineering Professional Services	30,000				
Total Profes	ssional Services	140,347	Total Pro	ofessional Services	29,295	
		-				

DEPARTMENT NET EXPENSE: \$111,052

General Government	
PLANNING, CODE ENFORCEMENT, COMMUNITY DEVELOPMENT and ASSESSING	

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0103-0101	Full Time Wages	428,191	495,330	523,000	363,187	545,000	545,000	545,000	545,000
0103-0105	ZBA/PB Minutes Secretary	-	-	-	-	-	-	-	-
0103-0108	Rockland Assessor	27,761	6,302	-		-	-	-	-
0103-0501	FICA & Medicare	34,155	37,840	40,200	27,536	41,900	41,900	41,900	41,900
0103-0505	ICMA/MPERS	25,814	33,796	45,800	26,560	48,900	48,900	48,900	48,900
0103-0510	Health Insurance	122,521	124,349	144,500	86,454	142,000	142,000	142,000	142,000
0103-1001	P&C-Office Supplies	2,886	1,198	1,500	599	1,500	1,500	1,500	1,500
0103-1201	P&C-Mileage	2,682	1,146	1,500	576	1,500	1,500	1,500	1,500
0103-1202	P&C-Professional Development	1,431	5,485	4,000	1,359	4,200	4,200	4,200	4,200
0103-1215	P&C-Marketing	10,603	759	2,000	296	1,000	1,000	1,000	1,000
0103-3011	P&C-Printing	129	68	250	-	250	250	250	250
0103-3012	P&C-Organization Dues	974	60	1,300	-	1,500	1,500	1,500	1,500
0103-3110	Assessing-Office Supplies	16,116	1,533	1,500	-	1,500	1,500	1,500	1,500
0103-3111	Assessing-Mileage/Lodging	4,813	3,336	4,200	2,836	4,770	4,770	4,770	4,770
0103-3112	Assessing-Prof. Development	4,235	5,045	6,720	610	6,400	6,400	6,400	6,400
0103-3113	Assessing-Organiz. Dues	650	660	700	830	740	740	740	740
0103-1230	Conservation Commission	-	-	-	-	-	-	-	-
0103-1231	Zoning Board	-	-	-	-	-	-	-	-
0103-1233	Historic Resources	-	-	-	-	10,000	2,000	2,000	2,000
0103-1236	Planning Board Advertising	1,512	1,057	1,000	851	1,500	1,500	1,500	1,500
0103-1237	Comprehensive Plan	-	-	5,000	-	5,000	5,000	5,000	5,000
0103-3013	Equipment Maintenance	1,319	2,143	2,150	1,314	2,300	2,300	2,300	2,300
0103-3165	Assessor's Contract	-	-	-	-	-	-	-	-
0103-1208	Records Preservation	-	-	-	-	-	-	-	-
0103-4018	Community Projects	-	-	-	-	-	-	-	-
0103-1238	Committee Projects	-	-	-	-	-	-	-	-
0103-0163	Summer Internship	-	-	-	-	-	-	-	-
	ng, Codes, Community nt, and Assessing	685,792	720,107	785,320	513,008	819,960	811,960	811,960	811,960
Dereicpiner	in, and hoseosning					4.4%	3.4%	3.4%	3.4%
								Over FY 25	
0103-0101	Full Time Wages Planning/Dev/Codes Office - 6 e Planning and Development Direc Assessor and Deputy Assessor/O	ctor, Code Enfor				rses 50% for the	e Assessor.		
0103-0105	ZBA/Planning Board Minutes								

Wages for attendance and production of minutes for every meeting.

0103-0501

FICA & Medicare Required 7.65% employer contribution to Social Security & Medicare

0103-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an MissionSquare Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in MissionSquare receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 13.2% and for Town employees is 10.2%

0103-0510 Health Insurance

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0103-1001 P & C Office Supplies

P&C/Assessing - Paper, pens, pencils, binders. Includes ink for printers & plotter. Filing cabinets for records storage Zoning map printing, tools and miscellaneous supplies

0103-1201 P & C Mileage

Mileage reimbursement when staff uses personal vehicle for work purposes; reimbursement is based on IRS rate as of Jan 1st each year.

0103-1202 P & C Professional Development

r a C FIORSSIONAL Development Training, workshops, conferences to meet certification requirements and stay current with state and federal laws. Maine Building Officials and Inspectors Assoication, International Code Council, American Planning Assocoation - AICP, Northern New England Planning Association - Conference, Maine CEO Training Program, Build Maine, Maine Municipal Association, Code Books

0103-1215 P & C Marketing/Community Development

This account funds the Town's community and economic development efforts.

0103-3011 P & C Printing

Notices/Business Cards, Permit and applications etc.

0103-3012 P & C Organization Dues

Annual membership dues for organizations including: MBOIA, MCEOA, Maine Development Foundation, International Code Council, Maine CEO Certifications, American Planning Association - Northern New England Chapter

0103-3110 Assessing - Office Supplies

Tax map printing, tools and miscellaneous supplies.

0103-3111 Assessing - Mileage/Lodging

Lodqing for multi-day conferences: PTS, PTI, MAAO, Vision, etc. Mileage for travel to conferences

0103-3112 Assessing - Professional Development Includes courses for certification: PTS, PTI, MAAO, Maine Revenue IAAO, etc.

0103-3113 Assessing - Organization Dues

Annual membership dues for organizations including ME Chapter, MAAO, CMAAO, IAAO etc.

Historic Resources Adminstration of Historic Preservation Ordinance for 1/2 year 0103-1233

Planning Board Meeting minutes and camera operator services as needed Includes advertising costs which are offset with applicant's fees 0103-1236 Printing Notices, Business Cards 0103-3011

0103-3013

Equipment Maintenance Maintenance agreements, repair for copier, & General office equipment repair & maintenance

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0103-4018
                  Committee Projects
To help support projects and initiatives of committees and commissions
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0103-0163

Summer Internship Funding for a summer intern to help with a number of sustainability/climate change resiliency projects

Planning/Codes/Assessing/Comm. Development Department

PLANNING, CODE ENFORCEMENT, COMMUNITY DEVELOPMENT and ASSESSING

	EXPENSES			ASSOCIATED REVENUES	
		FY 26			FY 26
	Account	Draft		Account	Draft
0103-0101	Full Time Wages	545,000	90-10-12	Plumbing Fees	10,000
0103-0105	ZBA/PB Minutes Secretary	-	90-10-13	Building Permit Fees	110,000
0103-0108	Rockland Assessor	-	90-10-14	Electrical Permit Fees	18,000
0103-0501	FICA & Medicare	41,900	90-20-10	Rockport Assessors Reimb.	93,588
0103-0505	ICMA/MPERS	48,900	90-10-15	Short Term Rental Fees	175,000
0103-0510	Health Insurance	142,000	90-40-05	Planning & Development Dir TIF Revenue	50,000
0103-1001	P&C-Office Supplies	1,500	90-30-02	Short Term Rental Fees Reserve	150,000
0103-1201	P&C-Mileage	1,500			
0103-1202	P&C-Professional Development	4,200			
0103-1215	P&C-Marketing	1,000			
0103-3011	P&C-Printing	250			
0103-3012	P&C-Organization Dues	1,500			
0103-3110	Assessing-Office Supplies	1,500			
0103-3111	Assessing-Mileage/Lodging	4,770			
0103-3112	Assessing-Prof. Development	6,400			
0103-3113	Assessing-Organiz. Dues	740			
0103-3114	Assessing-Contrac. Services	-			
0103-1230	Conservation Commission	-			
0103-1231	Zoning Board	-			
0103-1233	Historic Resources	2,000			
0103-1236	Planning Board	1,500			
0103-1237	Comprehensive Plan	5,000			
0103-3013	Equipment Maintenance	2,300			
0103-3165	Assessor's Contract	-			
0103-1208	Records Preservation	-			
0103-4018	Community Projects	-			
0103-1238	Committee Projects	-			
0103-0163	Summer Internship	-			
Fotal Planı	ning/Codes/Assessing	811,960	Total Pla	nning/Codes/Assessing	606,588

DEPARTMENT NET EXPENSE: \$205,372

General Government INFORMATION TECHNOLOGY

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0104-NEW	IT Coordinator			-		-	-	-	-
0104-0115	GIS Coordinator Stipend			7,800	4,948	7,800	7,800	7,800	7,800
0104-0501	FICA & Medicare			600	378	-	-	-	-
0104-0505	ICMA/MPERS			775	490	-	-	-	-
0104-NEW	Health Insurance			-	_	-	-	-	-
0104-3008	Maintenance/Technical Services	39,280	49,719	55,000	40,748	78,000	78,000	78,000	78,000
0104-3013	Licensing/Streaming/Domain	57,532	-	· -	· -	-	-	-	-
0104-3019	Mapping/GIS/Assessing	19,934	-	-	-	-	-	-	-
0104-3065	Assessing - CAMA	-	20,005	14,700	15,859	19,975	19,975	19,975	19,975
0104-3066	Municipal GIS	-	15,594	20,000	20,460	30,000	30,000	30,000	30,000
0104-3067	Operational Software	-	78,843	73,500	70,755	92,600	92,600	92,600	92,600
0104-3068	Website/Comm. Software	-	18,182	15,000	14,160	20,000	20,000	20,000	20,000
0104-3069	Audio/Video Systems	-	-	2,000	-	2,000	2,000	2,000	2,000
0104-3046	Internet Services	6,205	5,923	5,200	3,372	5,200	5,200	5,200	5,200
0104-3520	Computer (Hardware)	16,066	15,496	25,000	16,166	25,000	15,000	15,000	15,000
Total Inform	nation Technology	139,017	203,762	219,575	187,336	280,575 27.8%	270,575 23.2%	270,575 23.2%	270,575 23.2%
							Change	Over FY 25	

These accounts cover all main IT network systems and equipment for all departments within the Town Office, Opera House, Public Safety and Public Works offices NOTE:

0104-3008 Maintenance/Technical Services

Monthly Service Fee for Equipment and antivirus software (TO/OH, PS, PW) - \$69,600 General IT Services - Any IT troubleshooting outside monthly contract to maintain equipment (TO/OH, PS, PW) - \$8,000 Printer Maintenance

0104-3065 Assessing - CAMA

Mobile Assessor (shared with Rockport) - \$4,425. Vision (assessing software) - \$10,400 CAI Web Hosting (online assessor) - \$5,150

0104-3066 Municipal GIS

GIS support for the tax and land use maps. GIS in Vision - \$1,150 X2 Arc GIS Licenses for Assessing - \$460 Web GIS - Support - \$2,000 Eagle View - \$6,420 GAMA - \$3,750

0104-3067 **Operational Software**

Operational SOTWARE Office 365 Licenses - \$21,000 Adobe Pro DC - \$2,400 TRIO Municipal Software - \$24,200 Pavroll Outsourcing Services - \$18,000 iWorg Permiting Software - \$10,000 Deckard Technology-STR - \$17,000

Website/Communication Software General Code - Code 360 Licensing - \$9,000 Text My Gov - \$2,600 Revize Hosting Software/Support - \$2,500 Zoom Licensing - \$2,000 .qov Domain Licensing - \$575 Website updates - \$3,000 0104-3068

0104-3069

Audio/Video Systems A/V system hardware and software support

0104-3046 Internet Services

- Lincolnville Communications Inc. Internet Fee \$430 per month \$5,160
- 0104-3520 **Computers (Hardware)** Workstation and laptop replacement as per Harbor Digital's replacement schedule Replacement of telephone system @ Public Safety Bldg

GeneralGovernment INSURANCES

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0105-2501	General Liability	76,631	88,209	111,000	87,322	120,000	120,000	120,000	120,000
0105-2509	Unemployment Insurance	20,595	6,810	12,000	-	12,000	12,000	12,000	12,000
0105-2510	Workers Comp Insurance	174,408	162,173	150,000	102,027	180,000	180,000	180,000	180,000
0105-2512	Retiree Life Insurance	1,136	1,252	1,400	906	1,400	1,400	1,400	1,400
Total Insura	ances	272,770	258,444	274,400	190,255	313,400	313,400	313,400	313,400
						14.2%	14.2%	14.2%	14.2%
							Change	Over FY 25	

0105-2501

General Liability General Liability - Estimated premium covers Auto, Property, Faithful Performance of Duty, Police Liability and Public Officials Liability.

0105-2509

Unemployment Insurance Unemployment is paid on the first \$12,000 of wages per employee

0105-2510

Workers Comp Insurance The Town is insured through MEMIC (Maine Employers Mutual Insurance Company). The premium level is established based on Camden's workplace injury rate, lost time and classification rate.

0105-2512

Retiree Life Insurance In the past this has been budgeted with employee health insurance line.

INSURANCES

	EXPENSES			ASSOCIATED REVENUES	
		FY 26			FY 26
	Account	Draft		Account	Draft
0105-2501	General Liability	120,000	90-15-08	Snow Bowl WC Reimbursement	10,000
0105-2509	Unemployment Insurance	12,000	90-20-08	Insurance Dividends	18,000
0105-2510	Workers Comp Insurance	180,000			
0105-2512	Retiree Life Insurance	1,400			
Total Insura	ances	313,400	Total Insu	rances	28,000
		-			-

DEPARTMENT NET EXPENSE: \$285,400

General Government TOWN OFFICE BUILDING

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0106-0101	Full Time Wages	35,545	21,182	37,500	25,588	40,400	40,400	40,400	40,400
0106-0105	Part Time Wages	-	-	-	-	-	-	-	-
0106-0110	Overtime	-	193	500	316	500	500	500	500
0106-0501	FICA & Medicare	2,585	1,428	2,900	1,944	3,200	3,200	3,200	3,200
0106-0505	ICMA/MPERS	2,950	2,130	3,800	2,754	4,200	4,200	4,200	4,200
0106-0510	Health Insurance	8,003	5,560	7,300	7,237	12,000	12,000	12,000	12,000
0106-1006	Supplies (Cleaning & Building)	619	2,434	1,500	920	1,500	1,500	1,500	1,500
0106-1501	Electricity	10,017	12,537	12,000	7,256	12,000	12,000	12,000	12,000
0106-1505	Heat	19,599	15,362	12,000	6,789	12,000	12,000	12,000	12,000
0106-1503	Solar Electricity Delivery	261	360	250	282	300	300	300	300
0106-1510	Water/Sewer	1,510	1,588	1,500	869	1,500	1,500	1,500	1,500
0106-2030	Building Maintenance	8,189	7,740	8,000	2,137	8,000	8,000	8,000	8,000
0106-3014	Cleaning (contracted)	-	16,210	-	-	-	-	-	-
0106-3016	Heating/HVAC Maintenance	10,130	10,742	12,000	10,123	12,000	12,000	12,000	12,000
0106-3026	Sprinkler/Elevator Maintenance	1,338	218	750	419	1,000	1,000	1,000	1,000
0106-3035	Security Services	2,354	894	1,000	233	1,000	1,000	1,000	1,000
0106-3515	Buildings	28	1,100	1,000	644	1,000	1,000	1,000	1,000
Total OH/To	wn Offices	103,128	99,678	102,000	67,511	110,600	110,600	110,600	110,600
						8.4%	8.4%	8.4%	8.4%
0106-0101	Full Time Wages						Change	Over FY 25	

Full Time Wages 0106-0101

Asst. Manager/Facility Director (25% funded in this budget; 75% in Opera House/Auditorium budget) Custodian (50% funded in this budget; 50% funded in the Auditorium budget)

0106-0501 FICA & Medicare

7.65% of covered wages

ICMA/MPERS 0106-0505

Retirement plans offered are either enrollment in an MissionSquare Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in MissionSquare receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 13.2% and for Town employees is 10.2%

0106-0510 Health Insurance

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eliqible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0106-1006 Supplies (Cleaning & Bldg)

Paper goods, light bulbs, cleaning supplies, small hardware items, cleaning equipment repair, misc. paint and maintenance supplies. 50% of those items shared with Opera House Auditorium budget

0106-1501

Electricity 50% of building costs shared with Opera House Auditorium budget

0106-1505 Heat

60% of heating costs for the building. In recent years, energy conservation measures have reduce fuel consumption

0106-1510

Water /Sewer 50% shared with Opera House Auditorium budget

0106-2030 Building Maintenance

Allowance for electrical, plumbing, glass, paint, carpentry, repairs and maintenance, sprinkler system, and heating/ventilation system repairs. 50% shared with Opera House/Auditorium budget for shared systems

0106-3014 Cleaning (contracted)

Custodial contractors to clean building interior as a replacement for custodian, 50% shared with Opera House

0106-3016 Heating/HVAC Maintenance

Includes 50% costs for maintenance and repairs outside of maintenance agreements

0106-3026 Sprinkler System Maint

Includes 50% costs maintenance/inspections and repairs outside of maintenance agreements

0106-3035 Security Services

50% costs of maintenance agreement and monitoring services for Northeast Security, plus allowance for repairs Monitoring covers sprinkler, fire alarms and low heat

0106-3515 Small equipment/furnishings

Building equipment, replacement furniture and fixtures

OPERA HOUSE/AUDITORIUM

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0107-0101	Full Time Wages	139,946							
0107-0105	Part Time Wages	30,656							
0107-0110	Overtime	-							
0107-0501	FICA & Medicare	12,366							
0107-0505	ICMA/MPERS	12,456							
0107-0510	Health Insurance	46,651							
0107-1001	Office Supplies	1,563							
0107-1006	Supplies (Cleaning & Bldg)	881							
0107-1202	Professional Development	100							
0107-1209	Box Office	12,375							
0107-1215	Marketing	17,466		Mo	ved to a Spe	cial Revenue Fur	nd		
0107-1501	Electricity	10,016							
0107-1505	Heat	13,189							
0107-1510	Water/Sewer	1,510							
0107-1520	Communications	710							
0107-2020	Equipment	-							
0107-2021	Sound System Maintenance	829							
0107-2022	Stage Light Maintenance	607							
0107-2030	Building Maintenance	3,759							
0107-3013	Equipment Maint Contracts	-							
0107-3014	Cleaning	-							
0107-3016	Heating/HVAC Maintenance	9,119							
0107-3026	Sprinkler/Elevator Maint	8,666							
0107-3035	Security Services	2,390							
0107-3525	Small Equipment/Furnishings	2,195							
Total OH/Au	Iditorium	327,450	-	-	-	-	-	-	-

Public Safety 05-01 POLICE DEPARTMENT

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0501-0101	Full Time Wages	713,343	789,806	950,000	603,577	1,073,300	989,000	989,000	989,000
0501-0105	Part Time Wages	1,515	-	1,000	446	1,000	1,000	1,000	1,000
0501-0110	Overtime	71,296	85,150	60,000	63,085	80,000	70,000	70,000	70,000
0501-0120	Parking Officer	38,392	47,722	-	-	52,700	52,700	52,700	52,700
0501-0121	Police Special Duty	1,893	1,520	3,750	2,145	2,000	2,000	2,000	2,000
0501-0123	Administrative Assistant	51,910	58,495	59,900	40,278	61,700	61,700	61,700	61,700
0501-0106	InInd Hbrmstr/Lake Patrol	-	-	10,000	-	-	-	-	-
0501-0113	Community Liaison Officer	-	50,000	-	-	-	-	-	-
0501-0501	FICA & Medicare	63,737	73,020	83,000	52,884	93,200	86,000	86,000	86,000
0501-0505	ICMA/MPERS	74,437	108,560	135,600	82,677	164,100	151,600	151,600	151,600
0501-0510	Health Insurance	240,749	231,612	270,500	140,882	357,900	310,800	310,800	310,800
0501-1001	Office Supplies	4,829	4,627	5,000	3,614	5,000	5,000	5,000	5,000
0501-1004	Advertising & Recruitment	130	-	300	2,143	1,000	1,000	1,000	1,000
0501-1007	Ticket Supplies	332	679	4,500	117	-	-	-	-
0501-1014	Gas/Diesel	10,889	8,727	10,000	6,495	10,000	10,000	10,000	10,000
0501-1201	Mileage	130	616	800	134	500	500	500	500
0501-1202	Training/Professional Development	10,445	11,394	10,000	5,183	10,000	10,000	10,000	10,000
0501-1205	Uniforms/Clothing-Cleaning	7,407	16,229	10,000	4,774	10,000	10,000	10,000	10,000
0501-1520	Communications	12,983	12,869	14,000	8,288	14,000	14,000	14,000	14,000
0501-2005	Vehicle Repairs	4,835	5,395	10,000	8,890	6,000	6,000	6,000	6,000
0501-2025	Mobile Equipment Repairs	21	-	1,000	-	1,000	1,000	1,000	1,000
0501-3009	Union Negotiations	-	-	500	-	500	500	500	500
0501-3012	Organization Dues	200	150	500	350	500	500	500	500
0501-3013	Equipment Maint. Contract	-	1,369	-	-	-	-	-	-
0501-3018	Animal Control	6,965	8,971	10,000	7,500	10,000	10,000	10,000	10,000
0501-3525	Small Dept Equipment	18,308	8,594	10,000	5,955	10,000	10,000	10,000	10,000
Total Police	Dept	1,334,746	1,525,505	1,660,350	1,039,417	1,964,400	1,803,300	1,803,300	1,803,300
					-	18.3%	8.6%	8.6%	8.6%
0501-0101	Full Time Wages 10.5 full time sworn officers: Chief (1), Lieutenant (1), Sergea	nts (2) Dotos	ivo (1) Datrol	Officers (6)			Change	Over FY 25	
	Wages for Patrol/Sergeants/Deter				ablished for FY	25.			

0501-0105 Part Time Wages

Part-time wages to fill in when an officer is off duty due to vacation, sick leave, or compensatory time usage.

0501-0110 Overtime

Funds weekend night coverage, court appearances, investigations and mandated/specialized training. Also includes coverage for special events (firework events, Windjammer Weekend, Halloween, Christmas by the Sea, Toboggan Nationals, parades, etc.).

0501-0120

Patrol/Parking Enforcement One full time position. Position also provides coverage for front desk

Administrative/Clerical 0501-0123

40 hour/wk coverage for front office reception

0501-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

0501-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an MissionSquare Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in MissionSquare receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 13.2% and for Town employees is 10.2%

0501-0510 Health Insurance

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to ioin at their own expense. Employees that work 20 hours 01 hours 01 hours per pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0501-1001

Office Supplies General office, copier and computer supplies for all Police Department activities. Includes postage.

0501-1004 Advertising

0501-1007 **Ticket Supplies**

- Software maintenance fee for electronic ticketing; tickets, chalk, ticket books, parking boot supplies.
- 0501-1014 Gas/Diesel
- Fuel for police vehicles

0501-1201 Mileage

Mileage at IRS rate for business travel (training or court) when a cruiser is not available Includes mileage for officer to attend the Police Academy training (Vassalboro)

0501-1202 Training/Professional Development

Training is a major need and statutory requirement for the department, and reduces liability On-going training includes firearms certification/re-certificantion at least annually. Training funds include costs for workshop/seminar/MCJA, plus meals reimbursement, and lodging that may be required.

0501-1205

Uniforms/Clothing Allowance Cost of ballistic vests, helmets and uniforms. Includes uniform cleaning. Also included are the purchasing of 3 new ballistic vests @ \$1800/piece

0501-1520 Communications

Includes office lines, cell phones, lobby phone and maintenance contract of telephone recording system. Also includes in-car data terminal connections and video recording maintenance.

0501-2005 Vehicle Repairs Oil changes, fluids, tires, brakes, service provided by Camden Public Works. All cruiser repairs, parts and labor by dealerships.

0501-2025

- Mobile Equipment Repair Repairs as needed for all radios, radar units, radar boards, cruiser video systems and mobile data terminals
- Union Negotiations The current Union contract expires 6/30/2025. Negotiations will begin Fall of 2024 0501-3009
- 0501-3012 **Organization Dues**
- Maine & International Police Chiefs Assoc, FBI LEEDA, memberships for supervisory staff.

Equipment Maintenance Contract Moved this expense to Public Safety Bldg budget 0501-NEW

0501-3018

Animal Control By State law, municipalities are required to have a shelter for stray animals. PAWS Animal Center serves as the Town's rescue shelter. This account funds that contract and other animal control expenses that might arise.

0501-3525 Small Equipment

Funds equipment necessary to carry out the duties associated with law enforcement such as safety supplies, targets, range equipment, radios, radars, video systems, cruiser equipment, emergency lighting, Tazers and Tazer cartridges, etc. Significant increase in the price of ammunition for training is anticipated

Public	Safety	
05-01	POLICE	DEPARTMENT

	EXPENSES			ASSOCIATED REVENUES	
		FY 26			FY 26
	Account	Draft		Account	Draft
0501-0101	Full Time Wages	989,000	90-15-02	Misc. Police Revenue	1,500
0501-0105	Part Time Wages	1,000	90-15-03	Parking Tickets	50,000
0501-0110	Overtime	70,000	90-18-10	Rockport Police Chief Reimb.	79,100
0501-0120	Parking Officer	52,700			
0501-0121	Police Special Duty	2,000			
0501-0123	Administrative Assistant	61,700			
0501-NEW	InInd Hbrmstr/Lake Patrol	-			
0501-NEW	Community Liaison Officer	-			
0501-0501	FICA & Medicare	86,000			
0501-0505	ICMA/MPERS	151,600			
0501-0510	Health Insurance	310,800			
0501-1001	Office Supplies	5,000			
0501-1004	Advertising & Recruitment	1,000			
0501-1007	Ticket Supplies	-			
0501-1014	Gas/Diesel	10,000			
0501-1201	Mileage	500			
0501-1202	Training/Professional Development	10,000			
0501-1205	Uniforms/Clothing-Cleaning	10,000			
0501-1520	Communications	14,000			
0501-2005	Vehicle Repairs	6,000			
0501-2025	Radios	1,000			
0501-3009	Union Negotiations	500			
0501-3012	Organization Dues	500			
0501-3018	Animal Control	10,000			
0501-3525	Small Dept Equipment	10,000			
Total Police	Dept	1,803,300	Total Polic	e Dept	130,600
		DEPARTMENT NET EX	(PENSE: \$1,672	2,700	

Public Safety 05-03 COUNTY DISPATCH

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town	Budget	Select
	Account	Actuals	Actuals	Buuget	TIDS	Берг. неай	Manager	Committee	Board
0503-3036	Dispatch Services	163,813	190,650	219,036	219,036	183,267	183,267	183,267	183,267
Total County	y Dispatch	163,813	190,650	219,036	219,036	183,267	183,267	183,267	183,267
						-16.3%	-16.3%	-16.3%	-16.3%
							Change	Over FY 25	

County Dispatch This is the cost of Camden's share of the Knox County Dispatch services.

	2024	1%0	verlay		2025	1% Ove	erlay	
		0.001028207	Dispatch/PSAP	Combined		0.001002918	Dispatch/PSAP	Combined
Municipality	State Valuation	County Tax	Fees	Tax & Fees	State Valuation	County Tax	Fees	Tax & Fees
Appleton	\$198,700,000	\$204,305	\$59,071	\$263,376	\$224,750,000	\$225,406	\$49,425	\$274,83
Camden	\$2,005,450,000	\$2,052,017	\$219,035	\$2,281,053	\$2,329,900,000	\$2,336,698	\$183,267	\$2,519,965
Cushing	\$468,800,000	\$482,023	\$62,881	\$544,904	\$502,300,000	\$503,756	\$52,612	\$556,378
Friendship	\$387,750,000	\$398,687	\$47,809	\$446,497	\$485,600,000	\$487,017	\$40,002	\$527,011
Hope	\$333,300,000	\$342,701	\$71,086	\$413,788	\$389,250,000	\$390,386	\$59,478	\$449,864
sle Au Haut	\$73,600,000	\$75,676	\$3,852	\$79,528	\$84,100,000	\$84,345	\$3,223	\$87,568
Matinicus Isle Plantation	\$37,100,000	\$38,146	\$2,051	\$40,198	\$38,250,000	\$38,362	\$1,716	\$40,078
North Haven	\$480,400,000	\$493,951	\$17,458	\$511,408	\$491,600,000	\$493,034	\$14,607	\$507,64
Owls Head	\$560,850,000	\$576,670	\$62,964	\$639,634	\$627,650,000	\$629,481	\$52,682	\$682,184
Rockland	\$1,196,100,000	\$1,229,838	\$290,373	\$1,520,211	\$1,322,550,000	\$1,326,409	\$242,955	\$1,589,384
Rockport	\$1,346,400,000	\$1,384,378	\$152,555	\$1,536,932	\$1,572,650,000	\$1.577,239	\$127,643	\$1,704,881
St. George	\$1,268,150,000	\$1,303,920	\$108,597	\$1,412,517	\$1,413,500,000	\$1,417,624	\$90,863	\$1,508,487
South Thomaston	\$428,500,000	\$440,587	\$83,257	\$503,844	\$448,200,000	\$449,508	\$52,928	\$502,435
Thomaston	\$535,250,000	\$550,348	\$114,687	\$665,015	\$641,650,000	\$843,522	\$95,942	\$739,464
Jaion	\$382,550,000	\$393.340	\$99,763	\$493,104	\$458.050.000	\$459,386	\$83,472	\$542,859
Zinalhaven	\$679,900,000	\$699,078	\$54,089	\$753,167	\$711,700,000	\$713,777	\$45,256	\$759,033
Narren	\$515,800,000	\$530.349	\$203,672	\$734.021	\$572.750,000	\$574,421	\$170,412	\$744,833
Vashington	\$230,650,000	\$237,156	\$86,649	\$303,804	\$246.800,000	\$247,520	\$55,765	\$303.285
Sub-Total	\$11,129,250,000	\$11,443,170	\$1,699,631	\$13,143,001	\$12,561,250,000	\$12.597.901	\$1,422,249	1\$14.020.149
Jnorganized Territory	\$22,800,000	\$23,443	\$0	\$23,443	\$23,450,000	\$23,518.42	\$0	\$23,518
incolnville		50	\$14,297	\$14,297		\$0	\$7,968	\$7,968
TOTAL	\$11,152,050,000	\$11,466,613	\$1,714,128	\$13,180,741	\$12,584,700,000	\$12.621.419	\$1,430,217	\$14,051,636
		16.70%	15%			10.07%	-17%	
	Tax Assessment		Overlay		Tax Assessment		Overlay	
	\$11,353,082		\$113,531		\$12,496,455		\$124,965	

Taxes & Fees

12/16/2024

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Public Safety 05-04 FIRE & EMERGENCY MEDICAL SERVICES DEPARTMENT

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0504-0101	Full Time Wages	267,235	292,757	447,000	288,843	804,000	682,000	682,000	682,000
0504-0105	Per Diem Wages	15,481	33,625	61,000	25,642	153,000	153,000	153,000	153,000
0504-0112	First Responder/Training Wage	13,753	59,279	50,000	8,709	-	-	-	-
0504-0110	Overtime	32,960	48,290	50,000	65,352	150,000	150,000	150,000	150,000
0504-0125	Call Firefighter/Training Wages	77,715	68,834	80,000	35,066	95,000	95,000	95,000	95,000
0504-NEW	Inland Harbormaster	-	· -	-	-	-	6,000	6,000	6,000
0504-0501	FICA & Medicare	30,546	40,245	52,700	31,944	90,600	86,500	86,500	86,500
0504-0505	ICMA/MPERS	26,854	43,928	70,000	43,824	125,000	116,400	116,400	116,400
0504-0510	Health Insurance	96,865	96,730	172,400	84,605	252,000	220,400	220,400	220,400
0504-1001	Software/Office Supplies	2,167	4,472	7,000	4,554	8,000	8,000	8,000	8,000
0504-1005	Dues & Publications	1,120	1,355	1,000	593	1,000	1,000	1,000	1,000
0504-1008	Equipment Supplies	12,718	14,858	20,000	14,048	20,000	20,000	20,000	20,000
0504-1014	Gas/Diesel/Oil	5,093	4,584	10,000	3,402	9,000	9,000	9,000	9,000
0504-1201	Mileage	810	948	2,000	435	2,000	2,000	2,000	2,000
0504-1202	Training/Professional Development	6,787	7,763	25,000	6,094	25,000	25,000	25,000	25,000
0504-1205	Uniforms/Clothing	1,815	2,453	10,000	2,543	10,000	10,000	10,000	10,000
0504-1217	Respiratory Standards Program	355	825	350	270	400	400	400	400
0504-1218	HB Vaccine	-	30	-	128	200	200	200	200
0504-1219	Hose	-	-	1,600	-	2,000	2,000	2,000	2,000
0504-NEW	Laundry Services	-	-		-	1,000	1,000	1,000	1,000
0504-NEW	Crew/Quarters Rental	-	-		-	-	24,000	24,000	24,000
0504-1520	Communications	4,566	3,451	4,100	3,136	4,100	4,100	4,100	4,100
0504-2005	Vehicle Repairs	17,793	27,223	36,600	19,124	36,000	36,000	36,000	36,000
0504-2020	Equipment Repairs	4,555	4,661	10,000	1,008	1,000	1,000	1,000	1,000
0504-3525	Small Dept Equipment	10,637	11,525	12,400	1.870	12,500	12,500	12,500	12,500
0504-3153	Hose Testing	9,225	8,799	10,300	7,320	8,000	8,000	8.000	8,000
0504-3526	First Responder Equipment	11,829	7,060	10,000	3,147	10,000	10,000	10,000	10,000
0504-2805	Emergency Medical Services	170,225	180,628	365,000	242,787	365,200	365,200	365,200	365,200
Total Fire De	ept	821,104	964,323	1,508,450	894,444	2,185,000	2,048,700	2,048,700	2,048,700
						44.9%	35.8%	35.8%	35.8%
0504-0101	Full Time Wages The Department currently has 7 full time positions.					Change Over FY 25			
	The full-time firefighters each wor the OT rate. Full-time personnel	are licensed Er	mergency Med	ical Service provid	lers.				

We are proposing a phase-in approach with the goal for an additional 3 FT firefighters on staff.

0504-0105 Per Diem Wages

FF/EMT and Paramedic support

0504-0110 Overtime

Overtime wages are for hours worked beyond regular wages (beyond the 2 hours each week for full-time staff); as well as holiday pay. By averaging of the hours, each firefighter receives 2 hours of overtime each week. Holiday pay is figured at 12 hours straight pay for the off-duty firefighter - 12 hours straight pay for the holiday if a scheduled firefighter takes the day off or 12 hours of time and a half if the scheduled firefighter works the holiday. This format can be phased out with the change to a 24 hour staffing model

0504-0125

Call Firefighters/Training Wages Call firefighter payroll varies depending on the volume of calls for service and the number of personnel who answer the call. This includes fire calls, meetings, setting up voting space and other duties as assigned. Training is for regularly scheduled and special training events for on-call firefighters.

0504-NEW Inland Harbormaster

Moved from the PD. Position will be responsible for maintaining public facilities on the lake, cateloging private moorings, and resolving safety conflicts in partnership with law enforcement.

0504-0501 FICA & Medicare

Required 7.65% employer contribution to Social Security & Medicare

0504-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an MissionSquare Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in MissionSquare receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 13.2% and for Town employees is 10.2%

0504-0510 Health Insurance

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees that work zo that so that an 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

0504-1001 Software & Office Supplies

Includes the Department's records of keeping and reporting web based subscription.

0504-1005

Dues & Publications Dues payable to professional associations such as National Fire Protection Assn, Int'l Assn Fire Chiefs, Knox County Mutual Aid, ME State Federation of Firefighters and publications.

0504-1008 Personal Protective Equipment

Regular issued gear for Firefighters including: turnout gear, gloves, boots, etc. National Fire Protection Assn (NFPA) requires replacement every 10 years.

0504-1014 Gas/Diesel/Oil

Vehicle fuel based on estimated 1,000 gallons of diesel and 1,250 gallons gasoline

0504-1201 Mileage

Mileage reimbursement when staff uses personal vehicles for work purposes (IRS rate: As of January 1st of each year)

0504-1202	Training/Professional Development This account is for specialty drills and trainings that enhance the basic training offered by the Fire Department. Examples include: water rescue, confined space, extrication, etc. Workshops/training offered by the Maine Fire Chiefs and Int'l Assn of Fire Chiefs. Also includes training to assist the Planning & Codes Office. This year also includes an on-line training subscription we are using.
0504-1205	Uniforms/Clothing Allowance This funds uniforms for the 7 full time personnel and uniforms for part time firefighters plus the additional proposed hired staff.
0504-1217	Respiratory Standards Program Annual medical evaluations required for use of breathing apparatus Mask fit tests and breathing air quality testing Includes primary check for new members and yearly medical clearance
0504-1218	HB Vaccine/Drug screening Estimate for new members. Includes random drug screening for full-time personnel
0504-NEW	Crew Quarters Rent Interim sleeping quarters for 24 hour staff while renovations to the Public Safety Building are begin done
0504-1520	Communications Fire Department phones (2) in Public Safety Building and VZW iPads for Engines 4 & 6 2 Department cell phones
0504-2005	Vehicle Repairs Preventative maintenance, oil & filter changes.
0504-2020	Equipment Repairs Yearly maintenance programs and repair as needed. Includes: Aerial & ground ladder tests @ \$1,500, Annual flow testing of self-contained breathing apparatus (SCBA) \$2,000: SCBA battery replacement \$150. General repairs of pagers and radios, SCBA, personal protective equipment General repairs resulting from daily use of equipment or issues found during service testing
0504-3525	Small Department Equipment Specialized equipment purchases, replacement of old pagers. Continued upgrade/replacement of radios - mobile and portable
0504-3153	Hose Testing All hoses tested annually per industry standards. Annual pump service testing as required by NFPA standards.
0504-3526	First Responder Equipment Equipment and supplies necessary for first responders to provide basic life support to patients
0504-2805	Emergency Medical Services North East Mobile Health Services provides emergency medical and transport services to the residents of Camden, Lincolnville and Hope.

Public Safety 05-04 FIRE & EMS DEPARTMENT

	EXPENSES		ASSOCIATED REVENUES				
		FY 26			FY 26		
	Account	Draft		Account	Draft		
0504-0101	Full Time Wages	682,000	90-30-01	Health/Safety Officer	6,000		
0504-0105	Per Diem Wages	153,000					
0504-0112	First Responder/Training Wage	-					
0504-0110	Overtime	150,000					
0504-0125	Call Firefighter/Training Wages	95,000					
0504-0126	Training Payroll	-					
0504-NEW	Inland Harbormaster	6,000					
0504-0501	FICA & Medicare	86,500					
0504-0505	ICMA/MPERS	116,400					
0504-0510	Health Insurance	220,400					
0504-1001	Software/Office Supplies	8,000					
0504-1005	Dues & Publications	1,000					
0504-1008	Equipment Supplies	20,000					
0504-1014	Gas/Diesel/Oil	9,000					
0504-1201	Mileage	2,000					
0504-1202	Training/Professional Development	25,000					
0504-1205	Uniforms/Clothing	10,000					
0504-1217	Respiratory Standards Program	400					
0504-1218	HB Vaccine	200					
0504-1219	Hose	2,000					
0504-NEW	Billing	-					
0504-NEW	Laundry Services	1,000					
0504-NEW	Medical Exams	-					
0504-NEW	Crew/Quarters Rental	24,000					
0504-1520	Communications	4,100					
0504-2005	Vehicle Repairs	36,000					
0504-2020	Equipment Repairs	1,000					
0504-3235	Computer/Office Equipment Maint						
0504-3525	Small Dept Equipment	12,500					
0504-3153	Hose Testing	8,000					
0504-3526	First Responder Equipment	10,000					
0504-2805	Emergency Medical Services	365,200					
Total Fire/E	EMS Department	2,048,700	Total Fire/	EMS Department	6,000		

DEPARTMENT NET EXPENSE: \$2,042,700

Town of Camden, Maine FY 26 MUNICIPAL BUDGET

Public Safety 05-05 PUBLIC SAFETY BUILDING

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
0505-0105	Part Time Wages	1,705	-	-	-	-	-	-	-
0505-0501	FICA & Medicare	126	-	-	-	-	-	-	-
0505-1006	Building Supplies	1,326	1,515	-	-	2,000	2,000	2,000	2,000
0505-1501	Electricity	13,686	13,938	12,000	8,712	15,000	15,000	15,000	15,000
0505-1505	Heat	10,349	9,142	9,000	3,957	6,000	6,000	6,000	6,000
0505-1510	Water/Sewer	4,050	4,542	3,700	3,375	5,000	5,000	5,000	5,000
0505-2030	Building Maintenance	15,504	7,390	18,000	5,021	20,000	20,000	20,000	20,000
0505-2810	Emergency Operations Center	495	-	500	-	1,000	1,000	1,000	1,000
0505-3014	Contracted Cleaning Services	-	-	5,000	-	5,000	5,000	5,000	5,000
0505-3013	Equipment Maintenance Cont.	-	-	3,300	1,986	3,500	3,500	3,500	3,500
0505-3016	HVAC Maintenance	3,638	3,530	8,000	5,101	8,000	8,000	8,000	8,000
0505-3525	Equipment Purchases	-	4,868	3,000	-	3,000	3,000	3,000	3,000
Total Public Safety Building		50,879	44,925	62,500	28,152	68,500 9.6%	68,500 9.6%	68,500 9,6%	68,500 9.6%

Change Over FY 25

Building Cleaning/Custodial Services General building supplies and cleaning 0505-1006 Electricity Electrical costs for the Public Safety Building 0505-1501 0505-1505 Heat Fuel consumption in the Public Safety Building 0505-1510 Water/Sewer 0505-2030

Building Maintenance Includes general upkeep and maintenance General cleaning and preventive maintenance

0505-2810

Emergency Operations Center Funding for training and supplies to support the Emergency ((located in the basement of the Congregational Church)

0505-3013

Contracted Cleaning Services Annual professional cleaning of PSB floors

0505-3016

Contracted Services/HVAC Maint Annual heat/AC/mechanical maintenance agreement, and other repairs as needed Reduced because the service contract was re-written with Siemens, Inc.

0505-3525

Equipment purchases Continuous upgrade/upkeep of physical fitness equipment to be used by Fire & Police personnel to maintain wellness and fitness required.

Public Safety 05-06 Hydrant Assessment

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town	Budget	Select
	Account	Actuals	Actuals				Manager	Committee	Board
0506-3031	Hydrant Assessment	256,310	278,637	277,000	152,357	289,400	289,400	289,400	289,400
Total Hydrant Rental		256,310	278,637	277,000	152,357	289,400	289,400	289,400	289,400
						4.5%	4.5%	4.5%	4.5%
Not	e: Hydrant Rental						Change	Over FY 25	

With MPUC approval, Maine Water is permitted to add a charge on customers' bills to reflect the incremental capital costs of Maine Water's infrastructure replacement program. Charge (WISC) will be reset to 3.4% on 7/1/2023.

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Public Safety 05-10 STREET LIGHTS

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26	
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town	Budget	Select	
							Manager	Committee	Board	
0510-1501	Electricity	19,017	19,761	20,000	10,053	20,000	20,000	20,000	20,000	
0510-2035	Downtown Street Lights	7,453	15,324	18,000	6,595	5,000	5,000	5,000	5,000	
0510-3022	Traffic Signal Maintenance	-	1,210	3,000	1,285	3,000	3,000	3,000	3,000	
Total Street Lights		26,470	36,295	41,000	17,933	28,000	28,000	28,000	28,000	
						-31.7%	-31.7%	-31.7%	-31.7%	
							Change Over FY 25			

0510-1501

Electricity Cost of electrical service of street lights.

0510-2035

Downtown Street Lights Repairs and maintenance to street lights, outlets and light bulb replacements.

0510-3022

Traffic Signal Maintenance Includes quarterly scheduled maintenance and other maintenance as needed

Public Works 10-01 PUBLIC WORKS DEPARTMENT/STREETS/SIDEWALKS/DAMS

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
001-0101	Full Time Wages	625,104	704,817	688,000	477,686	723,900	773,700	773,700	773,70
001-0105	Part Time Wages	-	-	5,000	3,253	5,000	5,000	5,000	5,00
001-0116 001-0110	Dam Control Agent Stipend Overtime	15,300 32,570	11,700 29,629	30,000 32,000	17,343 45,374	30,000 32,000	30,000 32,000	30,000 32,000	30,00 32,00
001-0501	FICA & Medicare	49,902	54,792	57,800	38,523	60,600	64,400	64,400	64,40
001-0505	ICMA/MPERS	47,642	73,226	74,100	51,559	80,200	85,300	85,300	85,30
001-0510	Health Insurance	195,802	243,864	246,000	170,423	265,800	289,600	289,600	289,60
001-0517	Mileage	2,400	1,612	500	158	500	500	500	50
001-1001 001-1006	Office Supplies Supplies (Cleaning & Bldg)	216 213	588 941	700 1,200	447 504	700 1,200	700 1,200	700 1,200	70 1,20
001-1009	Bldg Hardware Supplies	2,378	4,349	2,000	2,187	2,000	2,000	2,000	2,00
001-1010	Signs	1,355	3,253	4,500	2,121	4,500	4,500	4,500	4,50
001-1013	Safety Equipment	3,593	4,306	3,500	2,417	4,000	4,000	4,000	4,00
001-1014 001-1202	Gas/Diesel/Oil Professional Development	46,530 25	52,842 1,506	40,000 1,000	44,826 230	44,000 1,000	44,000 1,000	44,000 1,000	44,00 1,00
001-1202	Uniforms/Clothing Allowance	3,531	5,766	4,500	3,950	5,000	5,000	5,000	5,00
001-1220	Traffic Control Devices	-	-	2,000		2,000	2,000	2,000	2,00
001-1221	Winter Salt & Sand	125,213	97,643	125,000	121,827	125,000	125,000	125,000	125,00
001-1501	Electricity	4,961	4,409	7,000	2,528	6,000	6,000	6,000	6,00
001-1505 001-1510	Heat Water/Sewer	6,262 1,132	8,316 1,042	5,000 1,200	2,412 842	5,000 1,200	5,000 1,200	5,000 1,200	5,00 1,20
001-1520	Communications	2,637	1,816	1,200	800	1,200	1,200	1,200	1,20
001-2025	Radios	-	-	500	-	500	500	500	50
001-2030	Building Maintenance	6,294	8,533	13,000	8,107	13,000	13,000	13,000	13,00
001-2036	Fuel Depot Maintenance	1,200	-	-	-	-	-	-	-
001-2037 001-2038	Fleet Maintenance Plow Maintenance	47,961 11,560	78,595 9,918	47,000 11,000	47,667 16,948	50,000 11,000	50,000 11,000	50,000 11,000	50,00 11,00
001-2030	Drug Testing	1,465	1,115	1,000	128	1,000	1,000	1,000	1,00
001-3525	Small Dept Equipment	5,716	6,529	10,000	2,919	10,000	10,000	10,000	10,00
001-2040	Street Maintenance	54,703	75,123	98,500	100,189	100,000	100,000	100,000	100,00
001-2041	Sidewalks	16,222	7,728	35,000	1,284	35,000	35,000	35,000	35,00
001-2042	Storm Drains Trash Disposal	23,518 9,212	13,012 18,670	61,000 15,000	60,972 9,275	82,000 15,000	82,000 15,000	82,000 15,000	82,00 15,00
001-2043	Rental Equipment	27,221	37,058	25,000	28,392	40,000	40,000	40,000	40,00
001-2054	Culverts & Basins	3,157	27,314	40,000	24,732	40,000	40,000	40,000	40,00
001-3017	Engineering	2,348	-	3,000	-	3,000	3,000	3,000	3,00
001-3023	Street Paving	134,953	91,926	250,000	178,069	275,000	275,000	275,000	275,00
004-1225	Parking Lot Lease	64,452	-	-	-	-	-	-	-
001-2070 001-3033	Parking Lot Maintenance Tree Maintenance	4,000 26,726	12,488 38,719	10,000 39,000	18 5,447	10,000 35,000	10,000 35,000	10,000 35,000	10,00 35,00
001-3033	Shade Tree Planting	2,325	4,674	10,000	4,549	10,000	10,000	10,000	10,00
001-2050	Megunticook Dams (East & West)	4,278	4,605	-	-	5,000	5,000	5,000	5,00
1001-2051	Montgomery Dam	89	1,895	-	24,079	5,000	5,000	5,000	5,00
001-2053	Seabright Dam	2,025	4,685	-	-	5,000	5,000	5,000	5,00
Total Public	WORKS	1,616,191	1,749,004	2,001,200	1,502,185	2,146,300 7.3%	2,228,800 11.4%	2,228,800 11.4%	2,228,80 11.4
001-0101	Full Time Wages						Change	Over FY 25	
	PW Director, Engineer (50% fund	ded with WW)	and 10 full-tim	e employees					
1001-0105	Part Time Wages								
	Snow removal, downtown street/	sidewalk main	tenance, trash	pick-up, summer/	winter covera	qe			
1001-0116	Dam Control Agent								
1001-0110	Overtime								
	Cost of responding to storms, wir	nter maintenar	nce, etc. Estima	te based on histo	orical trends				
1001-0501	FICA & Medicare								
	Required 7.65% employer contrib	ution to Socia	I Security & Me	dicare					
1001-0505	ICMA/MPERS								
	Retirement plans offered are eith								
	Maine Public Employees (MPERS)								
	The Town's share of MPERS for e for Town employees is 10.2%	mpioyees enro	Dilea in the MPE	RS plan for polic	e onicers and	irreligniters is 13	.2% and		
	Tor Town employees is T0.2 /o								
1001-0510	Health Insurance								
	Health insurance coverage is avai	lable to full tin	ne employees.	Part Time Employ	ees that work	20 hours or mo	re per		
	week year round (but less than 3	0 hours) are e	ligible to join a	t their own exper	ise. Employees	s hired after Jan			
	pay a share of dependent coverage								
	employer/employee participation.					fore, creates a c	ost		
	difference. More expensive plans	will require m	iore employee (cost participation.					
1001-0517	Mileage								
	Misc Travel								
1001-1001	Office Supplies								
1001-1001	Printer Ink, staples, notebooks, b	inders, folders	, pens and othe	er general office s	supplies				
1001-1006	Supplies (Cleaning & Building)							
1001 1000	Paper products, cleaning supplies								
1001-1009	Building Hardware Supplies								
1001-1009	Building Hardware Supplies Rakes, shovels, brooms, batteries	, flashlights, t	ools						
1001-1009		, flashlights, t	ools						
	Rakes, shovels, brooms, batteries			ing new signs an	d posts				
	Rakes, shovels, brooms, batteries Signs	street and traf	fic signs, install						

Hard hats, gloves, eye & hearing protection, first aid kits, crane inspections, fire extinguisher inspections and replacements, fall protection, & chain saw protection & steel toe work boots, reflective rain jackets and rain pants.

1001-1014	Gas/Diesel/Oil Fuel for trucks and equipment Estimate based on 4,500 gals diesel and 5,500 gals gasoline Includes 4,000 for motor/hydraulic oil
1001-1202	Professional Development Periodic training for Public Works staff
1001-1205	Uniforms/Clothing Allow Stipend for clothing \$250 for 8 employees= \$2000 and \$1600 per year for 2 mechanic's uniforms, plus 2 'CPW' T-shirts and a ball cap
1001-1220	Traffic Control Devices Work area signs, Cross Walk signs, traffic cones & barricades,
1001-1221	Winter Salt & Sand PW plows, sand/salts approximately 58 miles of Town & State roads and 12 miles of sidewalks 1,300 tons salt (predicted to be \$76/ton); 1,300 cy sand (predicted to be \$18.50/cy); Magnesium flakes (sidewalks)
1001-1501	Electricity Electricity for the Public Works facility
1001-1505	Heat Heating fuel for Public Works facility
1001-1510	Water/Sewer Utility costs for the Public Works facility
1001-1520	Communications Telephone and two cell phone stipends
1001-2025	Radios Radio repair and purchase
1001-2030	Buildings Maintenance Includes: Maintenance of buildings, plumbing/electrical repair Fire extinguisher hydro test replace/refill Boiler maintenance & repairs Weekly office cleaning
1001-2037	Fleet Maintenance Tires/brakes and all repair parts, welding supplies The increase is attributed to the increase cost of parts and tires
1001-2038	Plow Maintenance An increase due to a rise in the cost of cutting edges, steel, bolts and bed chains
1001-3021	Drug Testing Random drug/alcohol testing, pre-employment testing Annual hearing tests
1001-3525	Small Department Equipment Sand and salt sidewalk material spreader, \$6.500 Miscellaneous construction equipment
1001-2040	Street Maintenance The Town maintains 40 miles of roadways. This account funds: Road repairs & cold patch \$2,200 Paint striping contractor/crosswalks \$55,000 + \$3,744.80 for edge lines = \$58,745 Erosion control \$2,250 Gravel, stone, riprap and loam (approx. 1,500 cy @ 23.50/cy = \$35,250) * Note 1,250 cv is for replacement of the Gould St storm water collection system) * Note total = \$98,445 - \$33,714 Gould St = \$64,741
1001-2041	Sidewalks The Town has 12 miles of sidewalk to maintain This account funds sidewalk repairs and an estimate to replace 1,000 ft of sidewalk on Gould St.
1001-2042	Storm Sewers Miscellaneous repairs, replace driveway & cross culverts, catch basin repair & replacement frames. This also now included cleaning 718 catch basins and some lines.
1001-2054	Culverts & Basins This is the \$62,000 contracted cost for the cleaning 718 of catchbasins annually around town using a vac truck This also includes \$20,000 for lining a 24" cross-country stormwater that runs from Megunticook street to Harden Ave
1001-2043	Trash Disposal Trash pickup for downtown, all parks, Public Safety, Town Offices and roadside dumping. Trash bags, trash container maintenance
1001-2049	Rental Equipment examples: Wheel loader rental (winter) Truck rental for hauling snow
1001-3017	Engineering Professional services as needed for sidewalks, drainage projects, roads, bridges
1001-3023	Street Paving Overlays and grinding, crack sealing, repairs according to condition/need assessment
1001-1225	Parking Lot Lease Winter maintenance of leased parking spaces at the Church of Christ Scientist Church on Central St . and the Knox Mill Lease/Purchase of Knowlton Street and Knox Mill Parking Lots - To be off-set with Downtown TIF revenue
1001-2070	Parking Lot Maintenance Funds repairs, landscaping, striping and maintenance at Town parking lots
1001-3033	Tree Maintenance Tree cabling, pruning and removal of dead and potentially dangerous trees

1001-3034

Shade Tree Planting The Town has historically funded a portion of the cost for residents to plant new or replacement shade trees. The Town has taken on the tree planting and this budget amount accounts for the planting of 30 new trees

1001-2050	Megunticook Dams This account funds the inspections and repairs of the Camden and Lincolnville share in maintenance and Dam Control Agent \$2,100/vr/dz	
	Wages for labor to remove debris from gate, sh	-
	Inspect East Dam gate tunnel estimate	
	Comprehensive underwater inspection	-
	-	-
1001-2051	Montgomery Dam	
	This account funds annual inspections and repairs.	
	Independent Engineer inspection	-
	Dam Control Stipend + FICA/Medicare	-

Miscellaneous Repairs Wages for labor to remove debris from gate, sh

1001-2053

 Seabright Dam

 Beginning with FY18, costs for inspections and repairs, which were previously covered by the Seabright

 Hydro Fund are budgeted here.

 Dam Control Agent stipend + FICA Medicare

 Comprehensive underwater inspection

 Misc Repairs (e.g. Add Riprap)

 Wages for labor to remove debris from gate, sh

Public Works 10-01 PUBLIC WORKS DEPARTMENT

FY 26 Account Draft Account 1001-0101 Full Time Wages 773,700 90-05-04 Local Road Assistance 1001-0105 Part Time Wages 5,000 90-15-11 MCSW Employee Share 1001-NEW Dam Control Agent 30,000 30,000 MCSW Employee Share 1001-0100 Overtime 32,000 MCSW Employee Share MCSW Employee Share 1001-0501 FICA & Medicare 64,400 64,400 MCSU Employee Share 1001-0505 ICMA/MPERS 85,300 MCSU Employee Share MCSU Employee Share	FY 26 Draft 65,700 62,700
1001-0101 Full Time Wages 773,700 90-05-04 Local Road Assistance 1001-0105 Part Time Wages 5,000 90-15-11 MCSW Employee Share 1001-NEW Dam Control Agent 30,000 32,000 1001-0501 FICA & Medicare 64,400 1001-0505 ICMA/MPERS 85,300 85,300 1001-0504 1001-0505	65,700
1001-0105 Part Time Wages 5,000 90-15-11 MCSW Employee Share 1001-NEW Dam Control Agent 30,000 <	
1001-NEW Dam Control Agent 30,000 1001-0110 Overtime 32,000 1001-0501 FICA & Medicare 64,400 1001-0505 ICMA/MPERS 85,300	62,700
1001-0110 Overtime 32,000 1001-0501 FICA & Medicare 64,400 1001-0505 ICMA/MPERS 85,300	
1001-0501 FICA & Medicare 64,400 1001-0505 ICMA/MPERS 85,300	
1001-0505 ICMA/MPERS 85,300	
1001-0510 Health Insurance 289,600	
1001-0517 Travel Stipend 500	
1001-1001 Office Supplies 700	
1001-1006 Supplies (Cleaning & Bldg) 1,200	
1001-1009 Bldg Hardware Supplies 2,000	
1001-1010 Signs 4,500	
1001-1013 Safety Equipment 4,000	
1001-1014 Gas/Diesel/Oil 44,000	
1001-1016 Downtown Signs -	
1001-1202 Professional Development 1,000	
1001-1205 Uniforms/Clothing Allowance 5,000	
1001-1220 Traffic Control Devices 2,000	
1001-1221 Winter Salt & Sand 125,000	
1001-1501 Electricity 6,000	
1001-1505 Heat 5,000	
1001-1510 Water/Sewer 1,200	
1001-1520 Communications 1,200	
1001-2025 Radios 500	
1001-2030 Building Maintenance 13,000	
1001-2037 Fleet Maintenance 50,000	
1001-2038 Plow Maintenance 11,000	
1001-3021 Drug Testing 1,000	
1001-3525 Small Dept Equipment 10,000	
1002-2040 Street Maintenance 100,000	
1002-2041 Sidewalks 35,000	
1002-2042 Storm Drains 82,000	
1002-2043 Trash Disposal 15,000	
1002-2049 Rental Equipment 40,000	
1002-2054 Culverts & Basins 40,000	
1002-3017 Engineering 3,000	
1002-3023 Street Paving 275,000	

1004-2070 1005-3033 1005-3034 2008-2050 2008-2051 2008-2053	Parking Lot Maintenance Tree Maintenance Shade Tree Planting Megunticook Dams (East & West) Montgomery Dam Seabright Dam	10,000 35,000 10,000 5,000 5,000 5,000		
Total Public Works		2,228,800	Total Public Works	128,400
		DEPARTME	NT NET EXPENSE: \$2,100,400	

Community Services 20-01 COMMUNITY SERVICES

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2001-2840	American Legion (Memorial Day)	3,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
2001-2845	Camden Garden Club	4,000	4,000	-	-	4,000	4,000	4,000	4,000
2001-2841	Camden-Rockport Historical	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
2001-2843	Merryspring, Inc.	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
2001-2844	PenBay YMCA Teen Center	-	-	-	-	-	-	-	-
2001-0113	Community Liaison Support (VOA)	-	-	55,000	22,889	-	-	-	-
2001-2817	Megunticook Watershed Association	6,500	6,500	6,500	6,500	7,000	7,000	7,000	7,000
2001-2813	Curtis Island Foundation	-	-	4,000	4,000	5,000	4,000	4,000	4,000
Total Community Services		18,500	19,500	74,500	42,389	25,000 -66.4%	24,000 -67.8%	24,000 -67.8%	24,000 -67.8%

The requests are presented as submitted

Change Over FY 25

Culture & Recreation 20- 02 Camden Public Library

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2002-NEW	CPL Capital Improvements					150,000	150,000	451,888	150,000
2002-2801	Camden Public Library	523,000	555,000	585,000	390,000	589,000	589,000	566,500	589,000
Total Camden Public Library		523,000	555,000	585,000	390,000	739,000	739,000	1,018,388	739,000
	-	-	-		-	26.3%	26.3%	74.1%	26.3%
							Change	Over FY 25	

Annual funding in support of the Camden Public Library

mden Public Library Budget - July '25-June '26	FY 21	FY 22	FY 23	FY 24	FY 25
	July 2022 - June 2023	July 2023 - June 2024	July 2023 - June 2024	Current Year	Proposed
Development Income / Special Funds					
4002 Donations / Business Support/ Grants	185,960	243,010	255,842	190,000	300,000
4010 Donations via Circ Desk			2,347	-	2,200
4011 CPL Fund - Stock the Stacks	3,257	5,444	6,301	5,000	6,000
4013 Campaign for the Future Income	56,250	68,750	75,000	75,000	75,000
4014 Summer Art Auction Fundraiser	-	-	50,000	50,000	35,000
4015 CPL Fund - Restricted Grants	-	-	2,000	-	
TOTAL DEVELOPMENT INCOME / SPECIAL FUNDS	245,467	317,204	391,490	320,000	418,200
Program and Event Income					
4020 Event Revenue	2,365	2,597	3,980	5,000	8,000
4022F Harbor Arts & Books Revenue (Fall show)	-	-	13,200	10,000	
4022S Harbor Arts & Books Revenue (Summer show)	-	-	21,900	18,000	
4030 Meeting Room Rental Fees	-	-	1,063	1,000	1,000
TOTAL PROGRAM AND EVENT INCOME	2,365	2,597	40,143	34,000	9,00
REGULAR INCOME 4260 · Book Sales	21,470	46,076	31,187	37,000	46,000
4265 History of Camden book sales	680	1,120	1,120	1,000	2,500
4325 Library Card Fees	27	12,640	13,045	14,000	14,00
4340 History Center Income	13,122	905	115	250	90
4350 Art Work Sales - Net Profit	218	1,852	2,520	1,000	2,50
4420 · Misc. Income-Other	304	2,735	-	200	1,00
4490 · Photo Copier Income	1,877	1,801	2,822	2,500	5,60
4580 Miscellaneous Sales	1,163	19	64	75	1,000
4620 · Town of Camden	493,000	493,000	555,000	555,000	565,80
TOTAL REGULAR INCOME	531,861	560,148	605,873	611,025	639,30
OTHER INCOME (Trusts, etc.)	1 407	4 5 7 4	4 5 4 4	1 400	1.40
5140 Interest Income	1,407	1,574	1,541	1,400	1,40
5150 · CPL Maintenance Fund	31,576	32,444	34,748	34,020	35,00
5160 · Curtis Trust 5170 · Centennial Fund	18,780 42,430	19,244 49,515	20,440 51,600	20,124 53,800	20,00 51,30
5170 · Centennial Fund 5180 · Westerfield Trust	7,425	49,515 8,850	51,600	8,500	51,30 6,80
5190 · Wyatt Trust	14,120	13,323	13,883	13,000	13,60
5196 · History Center Fund	10,000	15,025			13,00
5215 · Winterfest Income	10,000	2,428	3,475	2,500	3,50

amden Public Library Budget - July '25-June '26	FY 21	FY 22	FY 23	FY 24	FY 25
	July 2022 - June 2023	July 2023 - June 2024	July 2023 - June 2024	Current Year	Proposed
5240 · Amphitheatre Rental	10,100	20,200	29,000	32,700	26,000
TOTAL OTHER INCOME	135,838	162,603	159,912	166,044	157,600
Total Income	915,531	1,042,552	1,197,418	1,131,069	1,224,100
OPERATING EXPENSES					
6010 · Advertising, PR	-	-	-	500	500
6060 · Book Sale Expenses	-	923	3,646	3,500	3,600
6070 · Children's Room Expenses	357	636	1,165	2,000	1,500
6085 · Computers	21,004	17,350	30,032	21,000	25,000
6095 · Conference/Membership/Staff Dev	1,588	1,023	2,560	2,500	2,500
6115 Director's and Officers Liability	2,298	2,298	2,486	2,300	2,300
6120 Liability Insurance - Other	10,671	11,121	12,527	11,500	13,500
6125 Workers Comp	1,238	1,395	1,259	1,500	1,300
6130 Other - Bond	159	137	296	200	200
6140 · Minerva Expenses	4,000	4,000	4,300	4,400	7,500
6150 Merchant/CC Fees	1,679	2,147	1,207	2,400	2,500
6160 Miscellaneous Expenses	480	726	765	1,000	500
6190 · Office Supplies	13,189	13,431	11,705	15,000	12,000
6255 · Photo Copier Expense	6,449	6,423	7,782	7,500	7,800
6265 · Postage and Shipping	2,060	1,873	2,099	2,200	2,100
6275 Bookkeeping/Accounting	14,527	14,852	15,690	16,800	17,000
6280 Financial Audit/Review	5,900	5,900	6,450	6,000	6,400
6285 Human Resources Consultant	4,306	3,375	1,988	3,000	2,500
TOTAL OPERATION EXPENSES	89,905	87,610	105,957	103,300	108,700
BOOKS/AV/MAGAZINES/NEWSPAPERS	62.620	74.460	67.005	65.000	74.445
6401 Books/AV	62,630	71,160	67,895	65,000	71,145
6405 Newspapers/Magazines	2,909	3,339	5,135	4,000	4,000
6410 Lost Book Income	(1,872)	(1,315)	(1,613)	(1,800)	(1,600
TOTAL BOOKS/AV/MAGAZINES/NEWSPAPERS	63,667	73,184	71,417	67,200	73,545
BUILDING NEEDS					
6455 · Maintenance	43,822	26,842	30,994	27,000	32,000
6457 · Facility Reserve (Bd Designated)	10,000	10,000	25,000	-	25,000
6460 Janitorial Services	21,600	21,600	22,320	21,600	48,000
6505 · Electric	13,881	18,672	26,511	24,000	24,000
6510 · HVAC	6,239	586	15,253	9,500	13,000
6515 · Heat - Fuel - unknown cost per gallon as yet	10,415	14,933	12,145	17,000	16,12
6520 · Telephone	4,956	5,468	5,762	5,700	5,700
6525 Security System Maint and Monitoring	960	987	1,026	1,100	2,000

mden Public Library Budget - July '25-June '26	FY 21	FY 22	FY 23	FY 24	FY 25
	July 2022 - June 2023	July 2023 - June 2024	July 2023 - June 2024	Current Year	Proposed
6540 Sewer	293	517	2,030	1,500	2,00
6545 Water	421	523	891	1,000	1,00
6550 Water Fire Protection	1,078	1,194	1,204	1,200	1,20
Siemens project payment to Town		13,250	13,250	13,250	
TOTAL BUILDING NEEDS	113,665	114,572	156,386	122,850	170,02
DEVELOPMENT & PROGRAM					
6600 · Annual Fund Drive/Fund Raising Events Exp	1,457	2,101	2,480	2,500	2,48
6650 Millay Society Expenses	1,454	-	-	1,500	2,00
6655 Bench Expenses	256	-	-	-	
6660 Program Expenses	2,632	3,368	5,675	10,000	10,00
6662 Harbor Arts & Books Exps. (Fall)	910	1,459	4,197	3,000	
Harbor Arts & Books Exps. (Summer)	-	-	3,423	5,000	
TOTAL DEVELOPMENT & PROGRAM	6,709	6,928	15,775	22,000	14,48
PAYROLL & BENEFITS					
6700 · Library Staff	464,497	552,225	600,310	604,565	631,00
PTO reserve offset/Unemployment Compensation	-	-	-	-	
6719 · Payroll Tax Expense	35,065	41,275	46,018	46,000	46,00
6735 Health Insurance Premiums	51,820	58,438	74,891	70,000	87,60
6738 Deductible Reserve/sick leave payout	7,400	7,400	6,200	1,200	6,20
6740 Health Ins-Administration	1,465	1,410	1,499	2,000	2,00
6745 · Life Insurance	1,671	1,939	2,047	2,000	2,00
6750 · Retirement Plan	21,835	26,798	26,370	27,000	28,00
TOTAL PAYROLL & BENEFITS	583,753	689,485	757,335	752,765	802,80
HARBOR PK & AMPHITHEATER EXPS					
6805 · Mowing, etcP&R Dept.	6,500	6,500	6,500	6,500	6,50
6810 · Parks Maintenance	12,270	23,588	29,370	20,000	20,00
6815 · Library Gardens	4,702	3,633	5,178	5,000	5,00
6820 · Electricity/Water-Grounds	204	-	-	-	
6830 · Events Expense	1,175	3,087	2,526	3,200	3,20
6833 Winterfest expenses	569	973	1,384	1,850	1,85
6840 · Directorship-HP&A	23,320	25,440	26,204	26,204	18,00
6870 · Other Expenses-HP&A	-	-	-	200	
TOTAL HARBOR PK & AMPHITHEATER EXPS.	48,740	63,221	71,162	62,954	54,55
RAND TOTAL	906,439	1,035,000	1,178,032	1,131,069	1,224,10

Culture & Recreation 20-03 HARBOR

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2003-0101	Full Time Wages	76,398	85,550	91,000	61,208	96,500	96,500	96,500	96,500
2003-0105	Part Time Wages	17,861	12,789	26,000	15,662	26,500	26,500	26,500	26,500
2003-0110	Overtime	-	-	1,000	-	1,000	1,000	1,000	1,000
2003-0130	Harbor Clerk	17,772	33,174	35,000	23,684	33,500	33,500	33,500	33,500
2003-0137	Pump-Out Boat Operations	13,694	18,582	37,000	16,119	38,000	38,000	38,000	38,000
2003-0138	Public Landing Restrooms	-	24,819	30,000	11,960	31,000	31,000	31,000	31,000
2003-0501	FICA & Medicare	9,819	12,753	17,000	9,340	17,400	17,400	17,400	17,400
2003-0505	ICMA/MPERS	7,211	9,665	13,500	7,840	14,400	14,400	14,400	14,400
2003-0510	Health Insurance	27,805	33,473	34,500	21,745	33,700	33,700	33,700	33,700
2003-1001	Office Supplies	786	431	600	-	600	600	600	600
2003-1004	Advertisement & Recruiting	467	268	500	34	500	500	500	500
2003-1014	Gas/Diesel/Oil	1,064	752	800	620	900	1,400	1,400	1,400
2003-1202	Professional Development	994	-	1.800	307	1,800	1,800	1,800	1,800
2003-1205	Uniforms/Clothing	914	647	1,200	-	800	800	800	800
2003-1206	Submerged Lands Lease	11,707	8,987	12,500	8,793	10,000	10,000	10,000	10,000
2003-1501	Electricity	3,791	5,739	6,000	2,560	6,000	6,000	6,000	6,000
2003-1510	Water/Sewer	951	1,297	1,000	595	1,000	1,000	1,000	1,000
2003-1520	Communications	1,360	1,237	1,800	933	1,800	1,800	1,800	1,800
2003-2001	General Maintenance	3,502	4,589	11,000	8,483	5,000	5,000	5,000	5,000
2003-NEW	Float Replacement	-	-	· -	-	20,000	20,000	20,000	20,000
2003-2020	Equipment Maintenance	13,268	29,194	16,000	11,384	16,000	16,000	16,000	16,000
2003-2025	Radios	-	-	200	-	-	-	-	-
2003-2045	Curtis Island Lighthouse	1,000	1,532	500	385	1,500	1,500	1,500	1,500
2003-2047	Public Lndng Restrooms Maint	-	10,732	10,000	4,101	15,000	15,000	15,000	15,000
2003-NEW	Public Landing Buildings Maint.	-	-	-	-	-	10,000	10,000	10,000
2003-2507	Boat Insurance	4,691	4,592	4,800	4,401	4,800	4,800	4,800	4,800
2003-3043	Trash Removal	-	· -	500	-	500	500	500	500
2003-3520	Harbor Management Software	1,640	1,338	5,000	1,460	5,000	6,500	6,500	6,500
Total Harbor	& Landing	216,695	302,140	359,200	211,614	383,200	395,200	395,200	395,200
						6.7%	10.0%	10.0%	10.0%
							Change	Over FY 25	

2003-0101	Harbormaster salary for summer season and
2003-0105	Part Time Wages Deputy Harbormaster generally for 17 weeks @

@ 20 hrs/week during summer season Jr Deputy Harbornaster for 16 weeks @ 16 hours/week during peak season Harbornaster office receptionist for 8 weeks @ 20 hours/week during peak season & 9 weeks @ 12 hours/week

2003-0130

2003 0101

Harbor Clerk This funds administrative/accounting support provided by Town Office staff.

Pump-out Boat Personnel 2003-0137

Full Time Wages

Operator salary (40 hrs/wk x 10 hrs/wk OT)

2003-0501 FICA & Medicare Required 7.65% employer contribution to Social Security & Medicare

2003-0505 ICMA/MPERS

Retirement plans offered are either enrollment in an MissionSquare Deferred Compensation Plan or enrollment in the Maine Public Employees (MPERS) System. Employees enrolled in MissionSquare receive up to a 5% match from the Town. The Town's share of MPERS for employees enrolled in the MPERS plan for police officers and firefighters is 13.2% and for Town enrollment in 10.2%. for Town employees is 10.2%

2003-0510 Health Insurance

Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week vear round (but less than 30 hours) are eliaible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

- 2003-1001 Office Supplies General office and department supplies
- 2003-1004
- Advertisement & Recruitment Any advertising to the public; ex: Dinghy removal dates

2003-1014 Gas/Diesel/Oil

All fuel for the "Welcome", Boston Whaler and the Alcar 21

2003-1202 **Professional Development** Maine Harbormaster's Association classes, Homeland Security training, etc.

- Uniforms/Clothing Harbormaster and Deputy Harbormaster's uniforms 2003-1205

2003-1206 Submerged Lands Lease

Newly assessed annual fee for submerged lands lease with the State.

2003-1501 Electricity

Electricity to run office, transient dockage shore power and fishermen. Increase in electricity due to transient use is offset with increased dockage fees. Also pays for hot dog stand electricity. (Hot dog stand pays annual fee of \$2,200 to offset cost)

2003-1510	Water/Sewer Water for three dock systems: Daysailer, public/windjammer and fishermen
2003-1520	Communications Office phone and cell phone
2003-2001	General maintenance & repairs Cleaning supplies, screws, nonskid tape for ramp treads, pot wharf, shackles, chains, PT lumber for wharf, etc.
2003-NEW	Float Replacement Replacement of inner harbor float
2003-2020	Equipment Maintenance Boat hooks, bilge pumps, PFD's, electrical equipment, running lights, etc.
2003-2025	Radios VHF radios for office and vessels and replacement batteries
2003-2045	Curtis Island Lighthouse Funding for maintenance and repairs, and reserve fund for future capital improvements
2003-NEW	Public Landing Restrooms Maintenance Ongoing maintenance to restrooms at the Public Landing
2003-NEW	Public Landing Buildings Maintenance Roof repairs and renovations to former Chamber of Commerce building
2003-2046	Pump-Out Boat Operations Fuel, miscellaneous supplies and winter maintenance pump out boat insurance 90% total of cost of pumpout boat is reimbursed by the State and is shown as a general Dock based pump out facility
2003-2507	Boat Insurance Insurance for the "Welcome", Boston Whaler and the Alcar 21
2003-3043	Trash Removal Seasonal dumpster at Public Landing for non-commercial trash
2003-3520	Harbor Management Software Outter harbor mooring mapping and data, and communications with mainframe computer hub

Culture and Recreation 20-03 HARBOR & LANDING

	EXPENSES			ASSOCIATED REVENUES	5
		FY 26			FY 26
	Account	Draft		Account	Draft
2003-0101	Full Time Wages	96,500	90-05-06	Pumpout Boat Reimb.	10,000
2003-0105	Part Time Wages	26,500	90-17-01	Harbor Permits	120,000
2003-0110	Overtime	1,000	90-17-02	Wait List Fees	4,800
2003-0130	Harbor Clerk	33,500	90-17-04	Harbor Dockage/Misc.	95,000
2003-0137	Pump-Out Boat Operations	38,000	90-17-05	Inner Harbor Permits	53,200
2003-NEW	Public Landing Restrooms	31,000	90-17-06	Finger Floats Permits	83,000
2003-0501	FICA & Medicare	17,400	90-17-07	Permit Late Fees	-
2003-0505	ICMA/MPERS	14,400	90-17-08	Dinghy Permits	22,000
2003-0510	Health Insurance	33,700	90-17-09	Daysailer Permits	24,000
2003-1001	Office Supplies	600	90-17-10	Windjammer Permits	21,000
2003-1004	Advertisement & Recruiting	500	90-17-11	Fisherman Parking Permits	4,000
2003-1014	Gas/Diesel/Oil	1,400	90-17-12	Inner Harbor Wait List	1,000
2003-1202	Professional Development	1,800	90-17-13	Finger Floats Wait List	1,000
2003-1205	Uniforms/Clothing	800	90-17-19	Terrain Park Manager	25,000
2003-1206	Submerged Lands Lease	10,000			
2003-1501	Electricity	6,000			
2003-1510	Water/Sewer	1,000			
2003-1520	Communications	1,800			
2003-2001	General Maintenance	5,000			
2003-NEW	Float Replacement	20,000			
2003-2020	Equipment Maintenance	16,000			
2003-2025	Radios	-			
2003-2045	Curtis Island Lighthouse	1,500			
2003-NEW	Public Landing Restrooms Maint	15,000			
2003-NEW	Public Landing Buildings Maint	10,000			
2003-2507	Boat Insurance	4,800			
2003-3043	Trash Removal	500			
2003-3520	Harbor Management Software	6,500			
Total Harbo	r & Landing	395,200	Total Harb	or & Landing	464,000
				2000)	-
		DEPARTMENT NET I	EXPENSE: (\$68,	800)	

Culture & Recreation 20-04 PARKS & RECREATION

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2004-0104	Full Time Admin Wages	69,294	74,488	80,400	45,464	79,900	79,900	79,900	79,900
2004-0101	Full Time Parks Wages	180,170	219,711	304,400	224,120	328,100	328,100	357,800	357,800
2004-0105	Part Time Wages	15,452	23,146	-	-	47,400	-	-	-
2004-0135	Program Wages	10,495	10,094	12,000	10,379	-	-	-	-
	Public Landing Rstrm Wages	36,951							
2004-0501	FICA & Medicare	23,654	25,243	30,400	16,281	34,900	31,300	32,200	32,200
2004-0505	ICMA/MPERS	12,128	26,885	38,100	18,217	41,600	41,000	44,700	44,700
2004-0510	Health Insurance	63,499	65,519	105,400	43,670	106,400	106,400	124,600	124,600
2004-1001	Office Supplies	1,287	1,647	1,500	325	1,000	1,000	1,000	1,000
2004-1010	Signs	7,040	2,028	2,000	385	3,000	3,000	3,000	3,000
2004-1013	Safety Equipment Gas/Diesel/Oil	362	215 4,369	600 6,000	280	2,000 6,000	2,000 6,000	2,000 6,000	2,000 6,000
2004-1014 2004-1201	Mileage	6,360 233	4,369 245	400	2,414	400	400	400	400
2004-1201	Uniforms/Clothing Allow	2,200	245	2,500	5,026	3,000	3,000	3,000	3.000
2004-1205	Maintenance Shop-Tools/Supplies	465	2,000	2,500	5,020	5,000	5,000	5,000	5,000
2004-1273	Program Expenses	405	4,817	4,500	- 596	6,000	6,000	6,000	6,000
2004-1227	Water Quality Monitoring	210	235	4,500	570	2,000	2,000	2,000	2,000
2004-1220	Lodge Expenses	977	1,927	1,000	234	10,000	10,000	10,000	10,000
2004-1229	Electricity	14,381	30,901	25,000	19,862	25,800	25,800	25,800	25,800
2004-1505	Heat	5,297	2,377	1,100	254	1,100	1,100	1,100	1,100
2004-1510	Water/Sewer	2,240	1,657	2,500	1.813	2,500	2,500	2,500	2,500
2004-1520	Communications	4,328	4,734	4,000	3,078	4,000	4,000	4,000	4,000
2004-2015	Grounds Maintenance	10,763	11,795	10,000	5,078	20,000	20,000	20,000	20,000
2004-2030	Building Maintenance	12,360	9,505	10,000	4,264	10,000	10,000	10,000	10,000
2004-2020	Equipment Maintenance	13,964	21,097	20,000	7,359	45,000	30,000	30,000	30,000
2004-NEW	Equipment Rental	-			-	25,200	12,600	12,600	12,600
	Public Landing Restrooms Maint	8.623	-	-	-			-	
2004-2044	Rockport Tax	239	338	400	380	400	400	400	400
2004-3032	Trash Removal	8,040	6,718	5,500	5,592	5,500	5,500	5,500	5,500
2004-3189	Porta Potty Rentals	11,123	8,091	9,000	6,090	9,000	9,000	9,000	9,000
2004-2033	Skate Park Maintenance	-	-	-	59	-	-	-	-
2004-2802	Lake Steward	-		-		-	-	-	-
2004-3012	Organization Dues	220	220	250	-	250	250	250	250
2004-3035	Security Services	129	411	750	395	750	750	750	750
2004-3525	Small Dept Equipment	146	258	500	-	500	500	500	500
2004-3038	Summer Program Contract	15,725	23,488	25,000	22,526	-	-	-	-
2004-NEW	Snow Bowl Operational Subsidy	-	-	-		-	-	236,000	-
Total Recrea	ation	543,069	584,833	703,700	444,141	826,700 17.5%	747,500 6.2%	1,036,000 47.2%	800,000 13.7%
2004-0104	Full Time Admin Wages Wages for 2 full-time employees 1 Director, 1 Admin Asst.	26 weeks per y	year.				Change	Over FY 25	
2004-0101	Full Time Parks Wages Wages for 10 full-time employees	s 30 weeks per	year.						
2004-0105	Part Time Parks Wages Wages for 2 part-time employees	30 weeks per	year.						
2004-0501	FICA & Medicare Required 7.65% employer contrib	oution to Social	l Security & Me	dicare					
2004-0505	ICMA/MPERS Retirement plans offered are eith Maine Public Employees (MPERS) The Town's share of MPERS for e for Town employees is 10.2%	System. Emp	loyees enrolled	in MissionSquare	e receive up to	a 5% match fro	om the Town.		
2004-0510	Health Insurance	ilable to full tin	ne employees	Part Time Employ	lees that work	20 hours or mo	re ner		

Health Insurance Health insurance coverage is available to full time employees. Part Time Employees that work 20 hours or more per week year round (but less than 30 hours) are eligible to join at their own expense. Employees hired after Jan 1, 2007 pay a share of dependent coverage. The Town offers employees three plan options with different degrees of employer/employee participation. These plans provide different levels of coverage, and therefore, creates a cost difference. More expensive plans will require more employee cost participation.

- 2004-1001 Office Supplies
- General office supplies
- 2004-1010 Signs Trail kiosk, maps, trail signs, various park signs
- 2004-1013
- Safety Equipment First Aid kit resupply; ergonomic office equipment. Steel toed boots and other PPE, safety inspection recommendations.
- 2004-1014
- Gas/Diesel/Oil Trucks, tractor, ATV's, mowers, chain saws
- 2004-1201 Mileage
- Mileage reimbursement when staff uses personal vehicles for work purposes
- **Uniforms/Clothing Allowance** \$250 for FT staff; \$125 for summer seasonal staff. 2004-1205
- 2004-1273 Maintenance Shop Misc tools and supplies
- 2004-1227 **Program Expenses**
 - Includes mountain bike events, running races, scuttle (obstacle race) and park brochures

2004-1228 Water Quality Monitoring

Quarterly lodge water testing and registration Includes funding for Megunticook Watershed Association to conduct water guality monitoring at 5 locations on the lake & river

2004-1229	Lodge Expenses Cleaning & bathroom supplies
2004-1501	Electricity Lodge expense April - October.
2004-1505	Heat April - October Maintenance Shop
2004-1510	Water/Sewer Village Green, Public Landing restrooms, Laite Beach
2004-1520	Communications Telephone expense, cell phones April - October
2004-2015	Grounds Maintenance Ball field maintenance contract & misc facility grounds maintenance, including mountain bike trail maintenance and bridges
2004-2030	Building Maintenance Routine building maintenance
2004-NEW	Equipment Rental Rental of an excavator for multiple projects in parks and at Ragged Mountain
2004-2044	Rockport Tax Property tax on small piece of land on Ragged Mountain that is located in Rockport
2004-3032	Trash Removal All trash removal April - October Parks and downtown Seasonal portable toilets
2004-1010	Porta-Potty Rentals
2004-2033	Skate Park Maintenance
2004-2033	Organizational Dues
2004-3035	Security Services 1/2 Lodge alarm monitoring and maintenance, ie: security camerals and lock changes.
2004-3525	Small Dept Equipment Small grounds equipment replacement
2004-3038	Summer Program Contract Contract with YMCA to operate Summer Youth Recreation Program

Culture and Recreation 20-05 PARKS & RECREATION

	EXPENSES			ASSOCIATED REVEN	UES
		FY 26			FY 26
	Account	Draft		Account	Draft
2004-0101	Full Time Admin. Wages	79,900	90-15-09	Harbor Park Mowing	6,500
2005-0101	Full Time Parks Wages	357,800			
2005-0105	Part Time Wages	-			
2004-0135	Program Wages	-			
2004-0501	FICA & Medicare	32,200			
2004-0505	ICMA/MPERS	44,700			
2004-0510	Health Insurance	124,600			
2004-1001	Office Supplies	1,000			
2005-1010	Signs	3,000			
2004-1013	Safety Equipment	2,000			
2005-1014	Gas/Oil/Diesel	6,000			
2004-1201	Mileage	400			
2005-1205	Uniforms/Clothing Allowance	3,000			
2005-1273	Maint. Shop-Tools/Supplies	5,000			
2004-1227	Program Expenses	6,000			
2004-1228	Water Quality Monitoring	2,000			
2004-1229	Lodge Expenses	10,000			
2004-1501	Electricity	25,800			
2004-1505	Heat	1,100			
2005-0510	Water/Sewer	2,500			
2004-1520	Communications	4,000			
2004-2015	Grounds Maintenance	20,000			
2004-2030	Building Maintenance	10,000			
2005-2020	Equipment Maintenance	30,000			
2005-NEW	Equipment Rental	12,600			
2005-2044	Rockport Tax	400			
2005-3032	Trash Removal	5,500			
2005-3189	Porta Potty Rentals	9,000			
2005-2033	Skate Park Maintenance	-			

2004-3012	Organization Dues	250		
2004-3035	Security Services	750		
2005-3525	Small Dept. Equipment	500		
2004-3038	Summer Program Contract	-		
2004-NEW	Snow Bowl Operational Subsidy	-		
Total Parks	& Recreation	800,000	Total Parks & Recreation	6,500
		DEPARTMENT NET EX	(PENSE: \$793,500	

Culture & Recreation 20-06 CAMDEN OPERA HOUSE AUDITORIUM

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2010-2811	Camden Opera House	326,553	231,000	268,350	268,350	285,000	222,850	222,850	222,850
Total Camden Opera House		326,553	231,000	268,350	268,350	285,000 6.2%	222,850 -17.0%	222,850 -17.0%	222,850 -17.0%
							Change	Over FY 25	

Annual funding in support of the Camden Opera House Auditorium

CULTURE & RECREATION

20-10 Camden Opera House Auditorium

	EXPENSES			ASSOCIATED REVENUE	S
		FY 26			FY 26
	Account	Draft		Account	Draft
2010-2811	Camden Opera House	222,850	90-40-05	Use of TIF Support	222,850
Total Camdo	en Opera House	222,850	Total Cam	den Opera House	222,850
		DEPARTMENT N	NET EXPENSE:	\$0	

Culture & Recreation 25-05 CEMETERY MAINTENANCE

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
2505-0101	Full Time Wages	24,053	29,882	41,000	33,245	59,300	59,300	59,300	59,300
2505-0105	Part Time Wages	7,361	23,228	-	-	-	-	-	-
2505-0501	FICA & Medicare	2,139	4,041	3,200	2,544	4,600	4,600	4,600	4,600
2505-0505	ICMA/MPERS	1,344	5,417	4,000	3,291	6,100	6,100	6,100	6,100
2505-0510	Health Insurance	11,433	16,271	12,500	9,403	18,300	18,300	18,300	18,300
2505-1013	Safety Equipment	-	-	300	87	-	-	-	-
2505-1014	Gas/Diesel/Oil	1,039	1,216	1,000	777	1,000	1,000	1,000	1,000
2505-2015	Grounds Maintenance	113	1,790	1,000	578	1,000	1,000	1,000	1,000
2505-2020	Equipment	1,614	1,579	1,200	512	1,200	1,200	1,200	1,200
2505-3525	Small Dept Equipment	231		500	-	500	500	500	500
Total Cem M	aintenance	49,327	83,424	64,700	50,437	92,000	92,000	92,000	92,000
NOT	This budaet is funded by the	Comotory Accoriat	ion			42.2%	42.2%	42.2% Over FY 25	42.2%
2505-0101	Full Time Wages	Cemetery Associat	1011.				Change	01611125	
2303-0101	Wages for 2 Parks employees	s assigned to ceme	tery maintenar	nce for the seasor	ı.				
2505-0105	Part Time Wages Seasonal employees								
2505-0501	FICA & Medicare Required 7.65% employer cc	ontribution to Social	Security & Me	dicare					
2505-0505	ICMA/MPERS Retirement plans offered are Maine Public Employees (MPI The Town's share of MPERS for Town employees is 10.29	ERS) System. Emp for employees enro	loyees enrolled	in MissionSquare	receive up to	a 5% match fro	om the Town.		
2505-0510	Health Insurance Health insurance coverage is week year round (but less th pay a share of dependent co employer/employee participa difference. More expensive p	an 30 hours) are el verage. The Town ition. These plans i	igible to join a offers employe provide differer	t their own expenses three plan op nt levels of covera	se. Employees	s hired after Jan erent degrees of	1, 2007		
2505-1013	Safety Equipment Steel toed boots and other P	PE, safety inspectio	n recommenda	ations.					
2505-1014	Gas/Diesel/Oil Tractors, mowers, weed wha	ackers and leaf blow	vers						
2505-2015	Grounds Maintenance Misc. grounds maintenance								
2505-2020	Equipment Equipment repairs and maint	tenance & rental							
2505-3525	Small Dept Equipment Small equipment purchases								

CEMETERIES
25-05 Cemetery Maintenance

	EXPENSES			ASSOCIATED REVENUE	S
		FY 26			FY 26
	Account	Draft		Account	Draft
2505-0101	Full Time Wages	59,300	90-15-07	Cemetery Maintenance	92,000
2505-0105	Part Time Wages	-			
2505-0501	FICA & Medicare	4,600			
2505-0505	ICMA/MPERS	6,100			
2505-0510	Health Insurance	18,300			
2505-1013	Safety Equipment	-			
2505-1014	Gas/Diesel/Oil	1,000			
2505-2015	Grounds Maintenance	1,000			
2505-2020	Equipment	1,200			
2505-3525	Small Dept Equipment	500			
Total Ceme	tery Maintenance	92,000	Total Cem	etery Maintenance	92,000

DEPARTMENT NET EXPENSE: \$0

Debt/Capital/Contingency DEBT SERVICE-PRINCIPAL

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3001-4017	2016 General Obligation Bond	43,000	43,000	43,000	43,000	43,000	43,000	43,000	43,000
3001-4019	2018 Gen. ObMech St/Dams	27,200	27,200	27,200	27,200	27,200	27,200	27,200	27,200
3001-4023	2018 Seabright Dam	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000
3001-4203	2019 Bayview St. Drainage	16,000	16,000	16,000	16,000	-	-	-	-
3001-4060	Tannery Demolition**	52,279	54,272	56,357	56,350	58,534	58,534	58,534	58,534
3001-4155	Public Safety Building	49,960	49,960	-	-	-	-	-	-
3001-NEW	Ambulance	· -	-	-	-	-	-	-	-
3001-4223	PW 2024 Sidewalk Loader	14,571	-	-	-	15,715	15,715	15,715	15,715
3001-4262	Wastewater Treatment Plant	-	-	-	-	-	-	-	-
3001-4263	Rawson Ave Pump Station**	44,000	44,000	44,000	44,000	44,000	44,000	44,000	44,000
3001-4272	Sea/Mt Battie St Pump Stations ¹	29,700	29,700	29,700	29,700	17,600	17,600	17,600	17,600
3001-4425	RMRA/Snow Bowl Redevelopment ¹	105,300	105,300	105,300	105,300	62,400	62,400	62,400	62,400
3001-4112	SCBA/Compressor/Air Bottles	24,736	-	-	-	-	-	-	-
3001-4209	Wacker Neuson Loader	18,870	-	-	-	-	-	-	-
3001-4217	LED Streetlight Conversion	32,740	33,735	-	-	-	-	-	-
3001-4218	Pearl St. Project IFB	36,000	36,000	36,000	-	36,000	36,000	36,000	36,000
3001-4204	West Dam Repairs IFB	11,110	11,110	11,110	-	11,110	11,110	11,110	11,110
3001-4245	PW Equipment-Mini Excavator	5,037	5,143	5,250	5,250	5,361	5,361	5,361	5,361
3001-4233	PW 2021 Ford F-550 Plow Truck	9,529	9,777	10,048	10,023	10,332	10,332	10,332	10,332
3001-4235	PW 2021 Ford F-550 Plow Truck	9,529	9,777	10,048	10,023	10,332	10,332	10,332	10,332
3001-4247	PW 2023 Ford F-350 Truck	-	-	10,860	11,245	9,497	9,497	9,497	9,497
3001-4025	Energy Performance Lease	102,293	105,633	109,080	107,879	111,437	111,437	111,437	111,437
3001-4426	Pks/Rec 2021 GMC Plow Truck	6,275	6,374	6,542	6,529	6,710	6,710	6,710	6,710
3001-NEW	SB 2024 PistenBully Groomer	· -	-	· · ·	-	24,000	24,000	24,000	24,000
3001-NEW	Snow Bowl Building	-	-	-	-	26,500	26,500	26,500	26,500
3001-4116	FD 2021 Alexis Mini Pumper Truck	-	23,792	21,992	21,904	23,033	23,033	23,033	23,033
Total Debt S	ervice Principal	661,129	633,773	565,487	517,403	565,761	565,761	565,761	565,761
						0.0%	0.0%	0.0%	0.0%
							Change	Over FY 25	

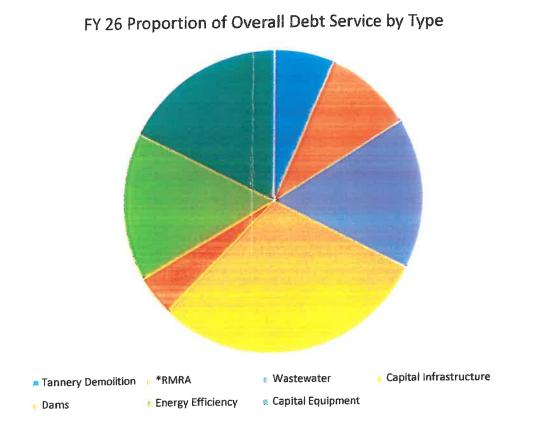
Purpose: The Town issues bonds to fund equipment and projects which generally cost in excess of \$100,000 and/or have a useful life of more than 15 years. By borrowing, the Town can spread the costs of the projects and equipment over their useful life which ensures that those are benefiting from them share in the cost. The debt service budget shows the annual payments (principal and interest) due on each bond or loan.

Debt/Capital/Contingency DEBT SERVICE-INTEREST

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3002-4017	2016 General Obligation Bond	3,674	2,954	2,178	1,290	1,346	1,346	1,346	1,346
3002-4019	2018 Gen. ObMech St/Dams	9,582	8,914	8,215	4,286	7,488	7,488	7,488	7,488
3002-4023	2018 Seabright Dam	4,107	3,534	2,941	1,622	2,325	2,325	2,325	2,325
3002-4203	2019 Bayview St. Drainage	786	479	162	162	-	-	-	-
3002-4060	Tannery Demolition	8,504	6,511	4,427	4,433	2,250	2,250	2,250	2,250
3002-4155	Public Safety Building	2,758	255	-	-	-	-	-	-
3002-NEW	Ambulance	-	-	-	-	-	-	-	-
3002-4223	PW 2024 Sidewalk Loader	605	-	-	-	-	-	-	-
3002-4262	Wastewater Treatment Plant	-	-	-	-	-	-	-	-
3002-4263	Rawson Ave Pump Station	3,817	3,355	2,893	2,893	2,431	2,431	2,431	2,431
3002-4272	Sea/Mt Battie St Pump Stations	10,742	9,851	8,960	4,703	8,250	8,250	8,250	8,250
3002-4425	RMRA/Snow Bowl Redevelopment	38,084	34,925	31,766	16,673	29,250	29,250	29,250	29,250
3002-4209	Wacker Neuson Loader	804	-	-	-	-	-	-	-
3002-4112	SCBA/Compressor/Air Bottles	1,079	-	-	-	-	-	-	-
3002-4217	LED Streetlight Conversion	1,996	1,004	-	-	-	-	-	-
3002-4245	PW Equipment-Mini Excavator	911	804	698	697	587	587	587	587
3002-4233	PW 2021 Ford F-550 Plow Truck	2,642	2,395	2,125	2,149	1,841	1,841	1,841	1,841
3002-4235	PW 2021 Ford F-550 Plow Truck	2,642	2,395	2,125	2,149	1,841	1,841	1,841	1,841
3002-4247	PW 2023 Ford F-350 Truck	-	-	2,958	2,573	4,321	4,321	4,321	4,321
3002-4025	Energy Performance Lease	44,160	42,095	39,962	39,962	37,758	37,758	37,758	37,758
3002-NEW	2024 BAN Interest Only	-	-	-	-	128,000	128,000	128,000	128,000
3002-4426	Pks/Rec 2021 GMC Plow Truck	1,320	1,220	1,053	1,065	886	886	886	886
3002-NEW	SB 2024 PistenBully Groomer	-	-	-	· · · ·	20,000	20,000	20,000	20,000
3002-NEW	Snow Bowl Building	-	-	-	-	9,800	9,800	9,800	9,800
3002-4116	FD 2021 Alexis Mini Pumper Truck	-	6,427	8,227	8,314	7,186	7,186	7,186	7,186
Total Debt S	ervice Interest	138,213	127,118	118,690	92,971	265,560	265,560	265,560	265,560
		-		-	-	123.7%	123.7%	123.7%	123.7%
							Change	Over FY 25	

							'	10 Year Debt l						
	2022-2023	2023-2024	2024-2025	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	2035-2036
Fannery Demolition	60,783.03	60,783.03	60,783.03	60,782.90										
Safety Building	52,718.02	50,215.48												
*RMRA	143,383.50	140,224.50	137,065.50	91,650.00	89,778.00	87,906.00	86,034.00	84,162.00	82,290.00	80,379.00	78,390.00	76,362.00	74,295.00	72,189.00
Wastewater														
Rawson Ave Pump Station	47,817.00	47,355.00	46,893.00	46,431.00										
Sewer Line Replace-Bakery Bridge	10,854.50	10,687.00	10,506.50	10,313.00	10,106.50									
*Sea St/Mt. Battie Pump Station	40,441.50	39,550.50	38,659.50	25,850.00	25,322.00	24,794.00	24,266.00	23,738.00	23,210.00	22,671.00	22,110.00	21,538.00	20,955.00	20,361.00
Capital Infrastructure														
Bayview St. Drainage	16,786.40	16,479.20	16,161.60											
Town Clock/Floats/Harden Ave.	35,819.85	35,267.10	34,671.45	34,032.90	33,351.45		20.000.00	35 000 00						
Pearl Street	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	36,000.00	00 605 61	75 017 70	24 072 02	24,104.75		
***Mechanic St./Storm Drains	32,000.11	31,419.16	30,811.00	30,177.99	29,523.68	28,848.07	28,151.16	27,416.99	26,635.61	25,817.78	24,972.92 660,000.00		660,000.00	660,000.00
Multi-Purpose Infrastructure BAN/Bond	-	-		200,000.00	500,000.00	660,000.00	660,000.00	660,000.00	660,000.00	660,000.00		660,000.00	-	000,000.00
Snow Bowl Buildings Lease/Purchase	-	-	-	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	
Dams	27 400 05	26 522 05	25 040 FF	75 224 45	24 694 75	24,023.50	23,343.85							
Seabright	27,106.65	26,533.95	25,940.55 11,110.00	25,324.15 11,110.00	24,684.75 11, 110 .00	11,110.00	11,110.00	11,110.00						
West Dam ***Seabright/Mongomery	11,110.00 4,781.63	11,110.00 4,694.82	4,603.94	4,509.35	4,411.58	4,310.63	4,206.50	4,096.79	3,980.03	3,857.83	3,731.92	3,601.85		
Energy Efficiency	24 726 50	24 725 40												
LED Streetlight Replacement Energy Performance Contract	34,736.50 145,253.00	34,736.48 146,528.00	147,841.00	149,194.00	157,353.00	158,991.00	160,678.00	162,416.00	164,206.00	166,050.00	167,949.00	169,915.00	171,919.00	173,994.00
1 Equipment														
2021 Alexis Mini Pumper Truck-FD	-	30,218.51	30,218.51	30,218.51	30,218.51	30,218.51	30,218.51	30,218.51	30,218.49					
2021 GMC Plow Truck-P&R	7,594.61	7,594.61	7,594.61	7,594.61	7,594.61	7,594.61	7,594.61	7,533.54						
2023 VW ID.4-Codes	-	4,481.84	4,889.28	4,889.28	27,051.22	.,		,						
Sidewalk Snowplow-PW	15,176.43	17-04-04	.,	.,	2.,									
Sidewalk Snowplow-PW	10,17,0,70			15,715.00	15,715.00	15,715.00	15,715.00	15,715.00	15,715.00	15,715.00				
2010 PistenBully 400 Groomer-SB	18,939.00	18,939.00	18,939.00	18,939.00	,	,								
2024 PistenBully 400 Park Pro Groomer	-			44,000.36	44,000.36	44,000.36	44,000.36	44,000.36	44,000.36	44,000.36	44,000.36	44,000.36	44,000.36	
SCBA Equipment-PW	26,310.79													
Wacker Neuson Loader-PW	19,725.49													
Milton Cat Mini Excavator-PW	5,946.95	5,947.26	5,947.25	5,947.25	5,947.26	5,947.26	5, 9 47.25	5,947.25						
2025 Ford F600-PW	-,	_,=-	_,		28,810.00	28,810.00	28,810.00	28,810.00	28,810.00	28,810.00	28,810.00			
2025 Ford F600-PW					28,810.00	28,810.00	28,810.00	28,810.00	28,810.00	28,810.00	28,810.00			
2023 Ford F350-PW	-	-	13,817.55	13,817.55	13,817.55	13,817.55	13,817.55	13,817.55	13,817.55	-	-			
2021 Ford F550-PW	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.83					
2021 Ford F550-PW	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.87	12,171.83	_				
Annual Debt Totals-General Fund	817,628.70	783,109.18	706,797.01	910,840.59	1,167,949.21	1,255,240.23	1,253,046.53	1,228,135.73	1,166,036.70	1,096,110.97	1,078,774.20	1,019,521.96	991,169.36	926,544.00
	00 112 00	97,592.50	96,059.00	82,594.00	35,428.50	24,794.00	24,266.00	23,738.00	23,210.00	22,671.00	22,110.00	21,538.00	20,955.00	20,361.00
Wastewater-Annual Debt	99,113.00		96,059.00 117,644.05	82,594.00 120,210.89	118,875.13	744,848.07	744,151.16	743,416.99	706,635.61	705,817.78	704,972.92	704,104.75	680,000.00	660,000.00
Capital Infrastructure-Annual Debt	120,606.36	119,165.46		40,943.50	40,206.33	744,848.07 39,444.13	38,660.35	15,206.79	3,980.03	3,857.83	3,731.92	3,601.85	-	
Dams-Annual Debt	42,998.28	42,338.77	41,654.49		40,206.55	59,444.15 158,991.00	160,678.00	162,416.00	164,206.00	166,050.00	167,949.00	169,915.00	171,919.00	173,994.00
Energy Efficiency-Annual Debt	179,989.50	181,264.48	147,841.00	149,194.00 165.465.30	226,308.25	199,257.03	199,257.02	199,195.95	185,715.06	117,335.36	101,620.36	44,000.36	44,000.36	
Capital Equipment-Annual Debt	118,037.01	91,524.96	105,749.94	165,465.30 200,000.00	500,000.00	00,100,000	201102	J	200,720.00			. 1,000.00	,===:=0	
BAN Interest-Reimbursed at Bond Closing				200,000.00	500,000.00									

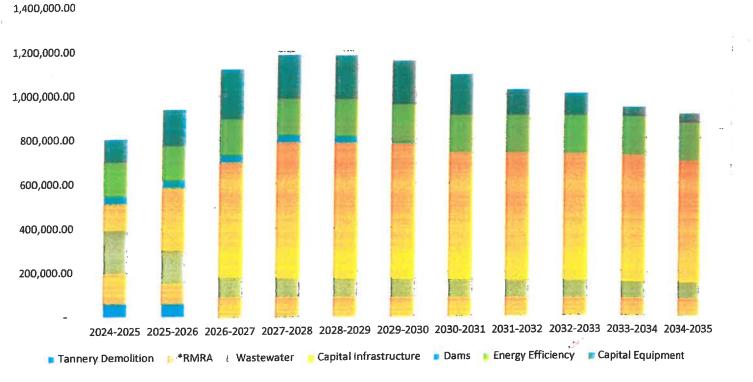
Town of Camden General Fund



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Debt/Capital/Contingency CAPITAL RESERVES (EQUIPMENT & FACILITIES)

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3003-4001	Accrued Benefits	10,000	10,000	20,000	20,000	20,000	20,000	20,000	20,000
3003-4029	Paid Family Medical Leave	-	-	10,000	10,000	10,000	10,000	10,000	10,000
3003-4002	Opera House Maintenance	90,000	50,000	10,000	10,000	10,000	10,000	10,000	10,000
3003-4005	Information Technology	-	10,000	10,000	10,000	10,000	10,000	10,000	10,000
3003-4013	Energy Conservation	-	-	-	-	-	-	-	-
3003-4110	Fire Equipment	-	-	-	-	-	-	-	-
3003-4115	Fire Truck	-	-	-	-	-	-	-	-
3003-4101	Police Cruiser	-	30,000	30,000	30,000	-	-	-	-
3003-4205	Storm Drains	-	50,000	-	-	-	-	-	-
3003-4211	Parking	-	-	-	-	-	-	-	-
3003-4501	Cemetery Reserve	-	-	-	-	-	-	-	-
3003-4431	Library Special Projects Reserve	-	-	-	-	-	-	-	-
3003-4220	PW Facility Improvements	-	-	-	-	-	-	-	-
3003-4221	Streets & Sidewalks	-	100.000	-	-	-	-	-	-
3003-4250	Washington Street Sidewalk	-	-	-	-	-	-	-	-
3003-4409	Parks & Open Space	30,000	-	-	-	-	-	-	-
3003-4413	Snow Bowl	15,000	100,000	50,000	50,000	-	25.000	25.000	25,000
3003-4414	Dams	-	-	-	-	-	-	-	-
3003-4242	Montgomery Dam	-	30,000	-	-	-	-	-	-
3003-4412	Harbor Dredging**	-	-	-	-	-	-	-	-
3003-4416	Harbor Projects	20,000	40.000	-	-	25,000	25.000	25.000	25,000
3003-4435	Harbor Boat		30,000	-	-				
3003-4436	Steamboat Landing Floats	-	30,000	-	-	-	-	-	-
3003-4459	Public Landing	-	120,000	-	-	-	-	-	-
3003-4460	Riverwalk	-		-	-	-	-	-	
3003-4210	Bridges	100,000	-	-	-	-	-	-	-
3003-4427	Tree Conservation	5,000	-	-	-	-	-	-	
3003-4432	River/Habitat Restoration	30,000	40.000	40.000	40.000	40,000	40.000	40,000	40,000
3003-4276	John Street	500,000	-	-	-	-	-	-	-
3003-4055	Revaluation	50,000	90,000	74.000	74.000	-	-	-	
Total Capita		850,000	730,000	244,000	244,000	115,000 -52.9%	140,000 -42.6%	140,000 -42.6%	140,000 -42.6%

Change Over FY 25

3003-4001

Accrued Benefits - Current Reserve Balance: \$31,961.02 This funds cash-out of benefits when employees retire or leave employment with the Town and vacation/comp Time payouts.

3003-NEW

Paid Family Medical Leave - Current Reserve Balance: \$5,596.50 State mandated 1% contribution (50/50 split between town and employee) to fund the newly enacted Paid Family Medical Leave law.

Opera House Maintenance - Current Reserve Balance: \$108,916.31 Funds to zero out this reserve after work performed to repoint brickwork and replace copper gutters 3003-4002

Harbor Projects - Current Reserve Balance: \$0.00 Reserve fund for harbor and public landing related infrastructure 3003-4416

Information Technology - Current Reserve Balance: \$21,027.50 This has historically helped to fund any unanticipated IT hardware/software purchases for all town departments 3003-4005

3003-4432 River/Habitat Restoration - Current Reserve Balance: \$28,561.00

Wegunticook river/dam system Will be used as match funding for grants to replace/remove dams, create fish passage up the river and wetland restoration will off-set with use of surplus

Debt/Capital/Contingency CAPITAL IMPROVEMENTS (EQUIPMENT, FACILITIES, INFRASTRUCTURE)

		FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
	Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Town Manager	Budget Committee	Select Board
3004-4101	Police Cruisers	46,386	-	-	-	15,000	15,000	15,000	15,000
3004-4155	Public Safety Bldg Repairs	-	-	20,000	5,519	500,000	1,200,000	1,200,000	1,200,000
3004-NEW	PW Garage Paving	-	-	· -	-	46,000	46,000	46,000	46,000
3004-4028	Codes/Planning Vehicle	-	4,482	-	3,260	-	· · ·	-	-
3004-4202	PW Truck (2)	-	78,897	136,000	26,665	316,000	316,000	316,000	316,000
3004-NEW	Auditorium Stage Rigging	-	-	-	-	80,000	80,000	80,000	80,000
3004-NEW	Auditorium Stage Lighting	-	-	-	-	45,000	45,000	45,000	45,000
3004-4229	PW Sidewalk Plow	-	-	110,000	110,000	-	-	-	
3004-4433	Sea Wall / River Restoration	-	-	-	-	-	-	-	-
3004-4458	Harbor Float Replacement	-	-	150,000	-	-	-	-	-
3004-4218	Pearl Street Drainage, Sidewalk Roa	20,398	380,237	-	131,436	-	-	-	-
3004-4106	Fire Dept. Pickup Truck	60,000	· -	-	-	-	-	-	-
3004-2045	Curtis Island Painting Projects	28,690	49,093	-	-	-	-	-	-
3004-4438	Snow Bowl UFB Support	-	-	420,000	-	-	-	-	-
3004-3055	RMRA Site Law Permitting	-	-	60,000	14,486	-	-	-	-
3004-4420	Snow Bowl Buildings	-	-	150,000	211,403	-	-		
3004-4439	Snow Groomer	-	-	320,000	-	-	-	-	-
3004-NEW	Snow Bowl Window Wall		-	-	-	-	-	-	-
3004-NEW	Sagamore Farm Solar Array Buyout		-	-	-	191,567	-	-	-
3004-NEW	Curtis Island Facilities Repairs		-	-	-	200,000	50,000	50,000	50,000
3004-NEW	Fire Truck (Engine 5 Replacement)		-	-	-	1,040,000	-	-	-
3004-NEW	Tannery Park Master Plan		-	-	-	75,000	-	-	-
3004-NEW	Town Office HVAC Replacement		-	-	-	260,000	240,000	240,000	240,000
3004-NEW	Public Landing Restrooms/Chamber B	Building	-	-	-	600,000	600,000	600,000	600,000
3004-NEW	Laite Beach Shoreline Stabilization		-	-	-	150,000	25,000	25,000	25,000
Total Capital	I Improvements	155,474	512,709	1,366,000	502,769	3,518,567	2,617,000	2,617,000	2,617,000
						157.6%	91.6%	91.6%	91.6%
							Change	Over FY 25	

3004-4101 Police Cruiser

Purchase of new police cruiser to replace oldest in the fleet (This is the balance of what's needed to purchase the cruiser)

3004-4155

Public Safety Bldg Repairs Renovations to accommodate Fire/EMS 24-hour shift personnel, additional office space to comply with HIPAA laws

3004-NEW PW Garage Lot Paving Paving of the PW lot on John Street

3004-4202 **PW Pickup Trucks**

Purchase of two (2) Ford F-600 trucks and associated gear

3004-NEW Opera House Auditorium Stage Rigging

The pipes, cables and pulley systems that raise and lower objects over the stage are not up to modern code, and we want to update those systems.

3004-NEW

Opera House Stage Lighting Replace our ageing incandescent lights and outdated dimmer packs with LED theater lights – they use much less power, give the full color spectrum, and require no maintenance. This will give us power and staffing savings.

3004-NEW **Curtis Island Facilities Repairs**

Lighthouse roof needs to be painted to prevent corrosion

3004-NEW

Town Office HVAC Replacement Replace heating and cooling of the building's severely outdated system

3004-NEW

Public Landing Restrooms/Chamber Building The former Chamber of Commerce building belong to the Town and needs many exterior repairs, the biggest priority being the roof

3004-NEW Laite Beach Shoreline Stabilization

Repairs to the shoreline at Laite Beach after January 2024 storms

DEBT/CAPITAL/CONTINGENCY 30-04 Capital Improvements

	EXPENSES			ASSOCIATED REVENUES		
		FY 26			FY 26	_
	Account	Draft		Account	Draft	_
3004-4101	Police Cruisers	15,000	90-40-01	Public Safety Building Repairs	1,200,000	Bond
3004-4155	Public Safety Building Repairs	1,200,000	90-40-01	PW Plow Trucks	316,000	Bond
3004-NEW	PW Garage Paving	46,000	90-40-01	Town Office HVAC Replacement	240,000	Bond
3004-4202	PW Plow Trucks	316,000	90-40-05	OH Auditorium Stage Rigging	80,000	TIF
3004-NEW	OH Auditorium Stage Rigging	80,000	90-40-05	OH Auditorium Stage Lighting	45,000	TIF
3004-NEW	OH Auditorium Stage Lighting	45,000	90-40-05	Public Landing Restrooms/Chamber	600,000	TIF
3004-NEW	Curtis Island Facilities Repairs	50,000				
3004-NEW	Town Office HVAC Replacement	240,000				
3004-NEW	Public Landing Restrooms/Chamber	600,000				
3004-NEW	Laite Beach Shoreline Stabilization	25,000				
Total Capit	al Improvements	2,617,000	Total Ca	pital Improvements	2,481,000	-
	Di	EPARTMENT NET	EXPENSE: \$1	36,000		

	Rank:		Immediate Necessary		B Future 5 to 10 yi Not in current pl		Underway Complete			* = Savings if co ### = Amount t		-
Project Schedule	Project Name	Rank	Description	Department	Cost			Fi	unding Sou	rce(s)		
						Previous Budget	Proposed GF Budget	Special Revenue Fund (WW, Parking, SB)	TIF	Financing	Reserved	Grants/Gifts/ Donations
Building	s, Grounds & Harbo	r										
2026 2026	Laite Beach Snow Bowl	1	Shoreline Stabilization/Public Access Lodge Window Wall	P&R SB/P&R	150,000.00 100,000.00							FEMA: 70,000
2020		<u> </u>	Elevator/Ticketing &	50/100	100,000.00							
2026	Snow Bowl	1	Rental Building	SB/P&R	500,000.00			_				
2026	Town Office/ Opera House	1	HVAC Replacement	Admin	260,000.00							
2026	Public Works Complex Repaving	1	Repaving of driveway and parking/staging areas	PW	50,000.00							
2026	Tannery Park	2	Master Plan	P&R	75,000.00		70,000					
2026	Public Landing Restrooms	2		Harbor	420,000.00				420000			
2026	Curtis Island Lighthouse Cap	1	Repaint Steel Cap on Lighthouse	Harbor	50,000.00					a second second		
2027	Downtown Restrooms		Harbor Park or Mechanic Street		420,000.00				420000			
2027	Public Safety			Fire	1,250,000.00	14 m			420000			
2028	Chamber of Commerce Building/ Restrooms		Renovate to include restrooms/ Shower/ laundry facilities / Harbor Master Office		твр							
2028	Laite Beach Restrooms	2		P&R	420,000.00							1 1
	Public Access Points	2	Land acquisition/ accessibility amenities upgrades	P&R	TBD							
2029	PW - Sand & Salt Shed	2		PW	1,500,000.00							
2026	Town Office		Community	Admin	TBD							
TBD 2026 -	Snow Bowl	3	Center/Lodge	SB	6,000,000.00							3000000?
2030	Curtis Island	3	See Report	P&R	4,800,000.00							

	Rank:		Immediate		Future 5 to 10 yr		Underway			* = Savings if co	-	
Project			Necessary		Not in current pl		Complete			### = Amount to	d be confir	mea
Schedule	Project Name	Rank	Description	Department	Cost			Fu Special Revenue	nding Sou	rce(s)		1
						Previous Budget	Proposed GF Budget	Fund (WW, Parking, SB)	HIF	Financing	Reserved	Grants/Gifts/ Donations
2030	Barretts Cove		Parking Lot and erosion repairs	P&R	TBD							
2030	Shirttail Point		Parking Lot and erosion repairs	P&R	TBD			2				
2030	Public Landing	4	SLR Resiliency	P&R	6,000,000.00					3,000,000.00		3000000
2030	Steamboat Landing Upgrade	4	Improve tunaround, riprap, pier, beach	Harbor	TBD							
	PW - Equipment Maintenace Facility	4		PW	3,000,000.00							
TBD	Snow Bowl	4	Tennis courts	P&R	200,000.00						100,000	400000
	Riverwalk	4	Construction and land acquisition	P&R	TBD						20000	
Subtotal					25,432,440.00		0.00	A				
	& Equipment											1
2026	X2 All Wheel Drive Plow Trck		Public Works	Vehicle	320,000					190,000		
	ABV Panel for Snowmaking Pump		Snow Bowl	Equipment	70,000							
2025	Mini Excavator		Public Works	Equipment	150,000							
2026	Mini Excavator		Parks Rec/Snow Bowl	Equipment	150,000							
2026	Fire Truck		Fire/EMS	Vehicle	1,040,000							
2027	Ambulance		Fire/EMS	Vehicle	400,000					400,000		
2026	Police Cruiser		Police	Vehicle	60,000		25,000					
2028	Police Cruiser		Police	Vehicle	60,000							
2030	Police Cruiser		Police	Vehicle	60,000							
2032	Police Cruiser		Police	Vehicle	60,000							
2034	Police Cruiser		Police	Vehicle	60,000							
	Welcome Replacement		Upgrade existing 14' whaler/hull	Harbor	40,000.00						30000	
Subtotal					2,470,000.00		0					
Public W	orks											
2024	Pearl St		Complete streets redevelopment, stormwater, sewer	Roads/ Infrastructure	1,300,000.00	315000					513000	
			Road rehabilitation, stormwater, sidewalk						357			
	John St Rawson Ave Redectrian Bridge		extension	WW and PW Roads/ Infrastructure	1,000,000.00						335000 250000	
2025	Pedestrian Bridge	U	Bridge Replacement	mirastructure	550,000.00						250000	250000
									and and a			

Project	Rank:		Immediate Necessary		B Future 5 to 10 yr		Underway Complete			* = Savings if c ### = Amount	-	-
Project Schedule	Project Name	Rank	Description	Department	Cost				nding Sou	rce(s)		
						Previous Budget	Proposed GF Budget	Special Revenue Fund (WW, Parking, SB)	TIF	Financing	Reserved	Grants/Gifts/ Donations
									-		-	
2026	Park Street	1		WW & PW	653,842.00							
2026	Gould Street			PW								
	Elm Street	1	Sidewalk: Union St. to Quarry Hill	Pathway	1,800,000.00	P						
2025	Bayview St		Sewer Lining	ww	380,000.00				380000			
	Bay Rd		Sewer Lining	ww	87,500.00							
	Public Safety Parking Lot		lights, sewer, storm, paving, curb	PW	375,000.00							
	Atlantic Ave		Causway Sidewalk Fence	PW	120,000.00							
2029	Mechanic Street	2	sidewalk repair and extension	PW	1,075,000.00							
2029	Limerock Street	2		WW & PW	2,072,275.00							
	Union Street (Town Line to Belmont)		Road rehabilitaiton, sidewalk, sewer rehabilitation	WW & PW	1,957,826.00							
	Mountain Street (Rte 1 to Gould St)	2	Drainage, sidewalk, sewer rehabilitation	Roads/ Infrastructure	1,664,780.00							
2032	Molyneaux Rd		Bridges Replacement	Roads/ Infrastructure	2,500,000.00							
	River/Habitat Restoration	1	Megunticook River habitat & wetland restoration	Infrastructure	TBD							TBD
			Montgomery Dam Privately Owned		TBD							
			Dams									
			Seabright Dam FP									
			East & West Dam FP									
			Wetland Restoration									
2030	East Dam			Dams								98333
			Reface concrete		200 000 00							
		3	structure		280,000.00							
	Dams Total		are convolted and and the	Poods/	280,000.00							
2025	Pedestrian Safety Improvemnets		crosswalk/sidewalk/s ignals & signage	Roads/ Infrastructure	75,000.00						14000	50000
Subtotal					13,145,000.00		68,500					

	Rank:		Immediate Necessary		3 Future 5 to 10 yi 4 Not in current pl		Underway Complete			* = Savings if co ### = Amount to	•	
Project Schedule	Project Name	Rank	Description	Department	Cost				Funding Sour	rce(s)		
						Previous Budget	Proposed GF Budget	Special Revenue Fund (WW, Parking, SB)	e TIF	Financing	Reserved	Grants/Gifts/ Donations
Wastew	ater											
2025	Molyneaux Rd to MntSide	1	Sewer Ext	ww	492,000.00					492,000.00		
2025	John Street	1	Extension	ww	1,000,000.00					1,000,000.00		
	I&I Elimination	1	Manhole Rehab	ww	TBD							
2028	Mechanic Street	2	Gravity Line	ww	3,225,000.00							
	Mechanic/Knowlton/		Force Main				2					EHELH
2028	Lion Ln Force Main	2	replacement	ww	1,230,000.00				807500			
	Cobb Rd		Sewer Ext	ww	200,000.00							
	Upper Mountain St.		Sewer Ext	ww	350,000.00							
	Upper Washtington St.		Sewer Ext	ww	250,000.00							
	Beaucaire Ave		Sewer Ext	ww	1,750,000.00			1				
	Cedar Street			ww	30,000.00		-					
Subtotal					8,035,000.00							
Informat	ion and Communica	tions S	Systems									
A state of the second s	Server and Work			T	1	-						
2026	Station Replacement	1			68,000.00			1.1				
	Server and Work Station Replacement	2			50,000.00							
	Network and Work											
2028	Station Replacement	2			65,000.00							
	Work Station											
	Replacement	2			22,000.00							
	Work Station											
2030	Replacement	2			20,000.00				_			
	GIS Cemetary Database											
	GIS System Upgrades				25,000.00							
	Phone System in Satellite Offices											
			•		250,000.00							

Town of Camden, Maine FY 26 MUNICIPAL BUDGET

	FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
Assessment	Astrolo	A	Developed	VTD-	Dank Haad	Town	Budget	Select
Account	Actuals	Actuals	Budget	YTDs	Dept. Head	Manager	Committee	Board
010-1299 Miscellaneous	89,817	25,594	40,000	11,413	40,000	40,000	40,000	40,000
otal Contingency	89,817	25,594	40,000	11,413	40,000	40,000	40,000	40,000
					0.0%	0.0%	0.0%	0.0%
						Change	Over FY 25	

TOWN GENERAL FUND EXPENSE	10,028,647	10,946,039	12,815,115	8,457,301	16,538,790 29.06%	15,220,120 18,77%	15,788,008 23.20%	15,272,620 19,2%
				-	27.0078	Change O		17.270
TOWN GENERAL FUND REVENUE	4,351,159	4,228,566	6,267,361	3,030,915	-	8,308,733	8,915,033	8,523,733
NET TOWN GENERAL FUND BUDGET			6,547,754	-	16,538,790	6,911,387 5,55%	6,872,975 4,97%	6,748,887 3.07%
				-		Change O		3.07%
Mid-Coast Solid Waste Corporation	FY 23	FY 24	FY 25	FY 25	FY 26	FY 26	FY 26	FY 26
Account	Actuals	YTDs	Assmt	YTDs	Assmt	Assmt	Assmt	Assmt
4001-5001 MCSWC Assessment TOTAL Mid-Coast Solid Waste Corp.	237,007 237,007	234,797 234,797	239,025 239,025	<u>119,513</u> 119,513	253,276 253,276	253,276 253,276	253,276 253,276	253,276 253,276
Total MCSWC Assessments	237,007	234,797	239,025	119,513	253,276 6.0%	253,276 6.0%	253,276 6.0%	253,276 6.0%
		234,797	239,025	119,513			6.0%	
Total MCSWC Assessments 40-01 Assessments: Education & Knox Coun		234,797 FY 24	239,025 FY 25	119,513 - FY 25		6.0%	6.0%	
	ty			-	6.0%	6.0% Change O	6.0% ver FY 25	6.0%
40-01 Assessments: Education & Knox Coun	ty FY 23	FY 24	FY 25	- FY 25	6.0% FY 26	6.0% Change O	6.0% ver FY 25	6.0% FY 26
40-01 Assessments: Education & Knox Coun Account 4005-5005 MSAD #28	ty FY 23 Actuals 9,121,993	FY 24 YTDs 9,829,339	FY 25 Assmt 10,413,961	FY 25 YTDs 5,300,731	6.0% FY 26	6.0% Change O	6.0% ver FY 25	6.0% FY 26
40-01 Assessments: Education & Knox Coun Account 4005-5005 MSAD #28 4005-5006 Five Town CSD	ty FY 23 Actuals 9,121,993 4,153,574	FY 24 YTDs 9,829,339 4,337,369	FY 25 Assmt 10,413,961 4,724,206	FY 25 YTDs 5,300,731 2,362,103	6.0% FY 26 Assmt	6.0% Change O FY 26 Assmt	6.0% ver FY 25 FY 26 Assmt	6.0% FY 26
40-01 Assessments: Education & Knox Coun Account 4005-5005 MSAD #28 4005-5006 Five Town CSD Total Schools	ty FY 23 Actuals 9,121,993 4,153,574 13,275,567	FY 24 YTDs 9,829,339 4,337,369 14,166,708	FY 25 Assmt 10,413,961 4,724,206 15,138,167	FY 25 YTDs 5,300,731 2,362,103 7,662,834	6.0% FY 26 Assmt	6.0% Change O FY 26 Assmt - 2,336,698 2,336,698 -86.4%	6.0% ver FY 25 FY 26 Assmt - 2,336,698 2,336,698 -86,4%	6.0% FY 26 Assmt
40-01 Assessments: Education & Knox Coun Account 4005-5005 MSAD #28 4005-5006 Five Town CSD Total Schools Knox County Tax	ty FY 23 Actuals 9,121,993 4,153,574 13,275,567 1,571,388	FY 24 YTDs 9,829,339 4,337,369 14,166,708 1,741,094	FY 25 Assmt 10,413,961 4,724,206 15,138,167 2,062,017	FY 25 YTDs 5,300,731 2,362,103 7,662,834 2,062,017	6.0% FY 26 Assmt - 2,336,698 2,336,698	6.0% Change O FY 26 Assmt 2,336,698 2,336,698	6.0% ver FY 25 FY 26 Assmt - 2,336,698 2,336,698 -86,4%	6.0% FY 26 Assmt 2,336,698 2,336,698
40-01 Assessments: Education & Knox Coun Account 4005-5005 MSAD #28 4005-5006 Five Town CSD Total Schools Knox County Tax	ty FY 23 Actuals 9,121,993 4,153,574 13,275,567 1,571,388	FY 24 YTDs 9,829,339 4,337,369 14,166,708 1,741,094	FY 25 Assmt 10,413,961 4,724,206 15,138,167 2,062,017	FY 25 YTDs 5,300,731 2,362,103 7,662,834 2,062,017	6.0% FY 26 Assmt - 2,336,698 2,336,698	6.0% Change O FY 26 Assmt - 2,336,698 2,336,698 -86.4%	6.0% ver FY 25 FY 26 Assmt - 2,336,698 2,336,698 -86,4%	6.0% FY 26 Assmt 2,336,698 2,336,698

Budget